# FOR INFORMATION

# AND CAPITAL ESTIMATES FOR THE STAFFING AND CENTRAL OVERHEAD ACCOUNTS

**REVENUE:** 

**REVISED 2006/2007** 

**ESTIMATE 2007/2008** 

**CAPITAL:** 

**REVISED 2006/2007** 

ESTIMATES TO 2009/10

SUBJECT TO APPROVAL ON 14 DECEMBER 2006

# STAFFING AND OVERHEAD ACCOUNT ESTIMATES

PAGE No.

28

CONTENTS

REVENUE ESTIMATES: REVISED 2006/2007 AND ESTIMATE 2	007/2008
Central Rechargeable Costs :	
Overall Summary of Expenditure	3
Summary Of All Staffing Expenditure (exc.Wardens, DLO,DSO)	4
Portfolio Staffing Expenditure: Resources, Staffing, Information and Customer Services Environmental Health Housing Planning and Economic Development Conservation, Sustainability and Community Planning Community Development	5 6 7 8 9 10
Overhead Accounts Waterbeach Depot Cambourne Offices Cambridge Office Central Expenses Central Support Services	11 11 12 12 13
Recharges to Services	14 & 15
Cost Centre Managers	
List of Cost Centre Managers For Departmental Cost Centres	16 & 17
Cost Centre Summaries:  Revised Estimate 2006/2007  Estimate 2007/2008	18 19
Memorandum Departmental Expenditure :	
Summary of New Structure Expenditure Chief Officers and CEO Services Policy, Performance and Partnerships Finance and Support Services (exc.ICT) ICT Planning and Sustainable Communities Affordable Homes Health and Environmental Services	20 21 22 23 24 25 26 27
CAPITAL ESTIMATES:	

**REVISED 2006/2007 AND ESTIMATES TO 2009/2010** 

Actual 2005/06	STAFFING AND CENTRAL OVERHEAD ACCOUNTS	Estimate 2006/07	Revised 2006/07	Estimate 2007/08
£	SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS	£	£	£
	Portfolio Staffing Expenditure			
6,747,408	Resources, Staffing, Information and Customer Services	6,607,250	6,424,610	6,685,090
1,710,489	Environmental Health	1,904,420	1,854,330	2,011,660
2,515,676	Housing	2,409,780	2,323,330	2,404,680
2,438,795	Planning and Economic Development	2,584,320	2,655,540	2,679,590
390,418	Conservation, Sustainability and Community Planning	445,450	406,020	502,260
674,751	Community Development	660,700	660,930	694,440
0	Unallocated expenditure (vacancies,training,2nd tier)	0	65,000	(167,000)
14,477,537	Staffing Expenditure excluding overheads	14,611,920	14,389,760	14,810,720
404.00=	Overhead Accounts	400.000	407.070	100 500
121,005	Waterbeach Depot	126,630	127,370	129,530
1,814,939	Cambourne Office	1,858,880	1,210,840	1,217,800
45,423	Cambridge Office	43,210	15,840	0
338,736	Central Expenses	363,550	326,500	372,760
518,062	Central Support Services - Other	433,270	402,870	376,350
17,315,702	Staffing Expenditure and Overheads Less Recharges included above from :	17,437,460	16,473,180	16,907,160
(626,245)	Staffing to Overheads	(577,240)	(510,480)	(494,650)
16,689,457	Net rechargeable costs	16,860,220	15,962,700	16,412,510
(16,689,457)	Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (inc.Depot)	(16,860,220)	(15,897,700)	(16,595,430)
0	Unallocated cost/(credit) to General Fund/HRA/Capital	0	65,000	(182,920)
0	Less unallocated cost apportioned to: HRA	0	(F 000)	(4.400)
0		0	(5,000) 0	(1,160)
U	Capital	U	U	10,320
0	Net unallocated cost/(credit) to General Fund Summary	0	60,000	(173,760)
Effect of excludi	ng capital charges from net rechargeable costs:			
Staffing				
14,477,537	Staffing Expenditure excluding overheads	14,611,920	14,389,760	14,810,720
(692,074)	Less capital charges (ICT)	(720,550)	(512,790)	(568,270)
13,785,463	Net staffing costs excluding capital charges	13,891,370	13,876,970	14,242,450
Overhead Accou		0.040.000	4 570 040	4 004 700
2,211,920	Overhead Expenditure excluding staffing recharges	2,248,300	1,572,940	1,601,790
(885,275)	Less capital charges (Admin Buildings))	(876,110)	(311,400)	(310,340)
1,326,645	Net overhead costs excluding capital charges	1,372,190	1,261,540	1,291,450
Total				
16,689,457	Net rechargeable costs	16,860,220	15,962,700	16,412,510
(1,577,349)	Less capital charges (no overall effect on General Fund)	(1,596,660)	(824,190)	(878,610)
15,112,108	Net rechargeable costs excluding capital charges	15,263,560	15,138,510	15,533,900
-,,			-,,	

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
~	SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DLO/DSO staff)	~	~	_
	EXPENDITURE			
	Employees			
10,542,501	Salaries(excluding Wardens)	11,597,960	11,157,260	12,101,850
414,904	Other Employee Costs	240,060	411,130	209,030
1,232	Premises	11,250	17,610	6,770
	Transport Related Expenses	40= 040	440.050	440.000
396,004	Car Allowances	435,310	410,950	449,360
110 570	Supplies & Services	440.400	100 550	110.000
113,572	Equipment, Furniture, Materials, Clothing etc.	113,180	130,550	113,220
407.075	Printing, Stationery, General	440.400	444.540	404.000
107,075	Office Expenses, Books and Manuals etc.	113,120	111,510	104,920
85,248	Internal Audit Fees	88,200	87,270	80,540
3,776	Bank Charges	3,350	5,550	6,030
389,603	Legal, Professional and Consultancy	142,280	199,730	111,800
45,798	Scanning	34,740	64,420	32,210
25,863	Other	22,280	22,920	35,110
407.004	Communications and Computing	404.000	100 100	400.000
127,894	Postage	131,960	128,420	128,880
54,603	Telephones	68,980	65,610	63,990
322,537	Computers and Word Processors	296,450	308,850	316,010
8,523	Debit Cards	14,000	7,800	4,500
0.000	Expenses	40.000	44.000	40.400
8,003	Staff Subsistence	12,860	11,360	12,480
72,715	Seminars and Courses	99,050	88,800	105,410
05.000	Grants and Subscriptions	00.050	44.050	40.070
35,930	Subscription to Professional Bodies	38,650	41,650	43,370
•	Capital Financing Costs	•	•	•
0	Direct Revenue Financing	0	0	0
692,074	Capital Charges	720,550	512,790	568,270
44.400	Miscellaneous	40.570	44.400	07.050
11,169	Other	16,570	44,490	27,950
4 470 700	Agency and Contracted Services	000 000	000 000	054.000
1,170,703	External Contractors	698,080	638,080	654,000
(70,000)	Income	(70,000)	•	•
(72,200)	Government Grants	(72,200)	0	0
(79,990)	Other Income	(214,760)	(141,990)	(197,980)
14,477,537	ALLOCATED DIRECT EXPENDITURE SUMMARY	14,611,920	14,324,760	14,977,720
0	Unallocated reduction for vacancies	0	0	(242,000)
0	Unallocated reduction for training underspendings	0	0	(50,000)
0	Unallocated provision for 2nd tier restructure	0	65,000	125,000
14,477,537	TOTAL DIRECT EXPENDITURE SUMMARY	14,611,920	14,389,760	14,810,720

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
2	PORTFOLIO STAFFING COSTS	L	L	۷
	RESOURCES, STAFFING, INFORMATION AND CUSTO	OMER SERVICES		
	EXPENDITURE			
	Employees			
3,705,782	Salaries	4,265,260	4,154,880	4,504,050
39,133	Appointment of New Staff	23,060	31,490	24,980
123,020	Agency Staff	49,130	165,550	34,230
3,707	Training	39,230	32,580	42,050
9,253	Other	0	120	0
	Premises			
1,232	Rent	1,250	1,430	1,640
0	Repairs & Maintenance	10,000	16,180	5,130
0	Other	0	0	0
	Transport Related Expenses			
52,387	Car Allowances	57,600	48,530	59,130
	Supplies and Services			
96,095	Equipment, Furniture and Materials	83,760	87,930	88,120
266	Clothing and Laundry	920	920	940
	Printing, Stationery and General			
50,116	Office Expenses	55,100	51,110	52,510
34,786	Books and Manuals	35,230	35,530	26,870
85,248	Internal Audit Fees	88,200	87,270	80,540
5,565	Legal	9,400	8,000	8,960
3,776	Bank Charges	3,350	5,550	6,030
276,071	Professional and Consultancy	88,590	88,070	62,090
0	Delivery Fees	0	0	0
9,513	Other	7,420	8,420	8,630
	Communications and Computing			
78,635	Postage	76,130	77,970	77,940
36,322	Telephones	42,360	43,690	45,330
24,683	Development of Orchard System	27,560	17,560	18,000
71,894	Purchase of Equipment and Software	52,340	63,660	57,980
4,777	Rental and Operational Leases	12,150	3,200	3,110
186,431	Repair and Maintenance	162,450	198,810	218,490
0	Materials	0	0	0
1,000	Stationery	0	0	0
6,136	Insurance	6,210	6,800	6,960
8,523	Debit Cards	14,000	7,800	4,500
4.005	Expenses	5.000	5.000	0.050
4,025	Staff Subsistence	5,600	5,680	6,050
33,548	Seminars and Courses	42,100	39,210	46,470
44 220	Grants and Subscriptions	15 140	47.000	40.070
14,328	Subscription to Professional Bodies	15,140	17,820	18,870
4 220	Miscellaneous	1 260	4 200	4 200
1,336	Other	1,360	1,280	1,280
0	Capital Financing Costs	2	0	0
0	Direct Revenue Financing	0 720,550	0 542.700	0 568,270
691,805	Capital Charges	720,550	512,790	508,270
1 170 700	Agency and Contracted Services	000 000	630,000	GE 4 000
1,170,703	External Contractors	698,080	638,080	654,000
(70,000)	Income	(70.000)	^	^
(72,200)	Government Grants	(72,200)	(22.200)	(49.060)
(10,488)	Other	(14,080)	(33,300)	(48,060)
6 747 400	DIDECT EVDENDITUDE CUMMARY	0.007.050	6 404 640	6 605 000
6,747,408	DIRECT EXPENDITURE SUMMARY	6,607,250	6,424,610	6,685,090

${\mathfrak L}$ PORTFOLIO STAFFING COSTS	££
ENVIRONMENTAL HEALTH	
EXPENDITURE	
Employees	
	,569,240 1,764,370
21,181 Appointment of New Staff 16,900	10,620 12,200
6,955 Agency Staff 14,820	26,240 15,190
9,195 Training 9,350	9,350 9,590
114 Other 260	260 270
Transport Related Expenses	
90,248 Car Allowances 99,120	97,790 108,540
Supplies and Services	
2,705 Equipment, Furniture and Materials 7,690	27,990 7,830
1,370 Clothing and Laundry 1,370	1,370 1,400
Printing, Stationery and General	
2,764 Office Expenses 2,970	2,970 3,030
4,591 Books and Manuals 4,250	4,230 4,300
545 Legal 0	24,300 0
7,759 Professional and Consultancy 18,590	15,450 7,450
16,350 Other - Out of Hours Telephone Service 14,860	14,500 26,480
Communications and Computing	
7,771 Postage 8,430	8,430 8,610
6,385 Telephones 7,650	6,950 6,180
7,523 Purchase of Equipment and Software 5,770	4,060 4,130
13,980 Repairs & Maintenance 11,540	3,740 0
740 Stationery 510	0 0
3,282 Insurance 3,310	3,020 3,030
Expenses	
1,320 Staff Subsistence 2,530	2,530 2,600
14,468 Seminars and Courses 19,420	14,760 19,560
Grants and Subscriptions	
6,498 Subscription to Professional Bodies 4,730	6,240 6,400
Miscellaneous	
405 Other 770	770 730
Income	
0 Other (230)	(480) (230)
1,710,489 DIRECT EXPENDITURE SUMMARY 1,904,420 1	,854,330 2,011,660

Actual 2005/06		Estimate 2006/07	Revised 2006/07	Estimate 2007/08
£	PORTFOLIO STAFFING COSTS	£	£	£
	HOUSING			
	EXPENDITURE			
	Employees			
2,168,604	Salaries	2,178,610	2,046,910	2,209,670
24,036	Appointment of New Staff	1,200	35,540	8,850
84,545	Agency Staff	40,500	51,800	21,200
183	Training	750	0	0
8,501	Other	400	0	0
	Premises Related Expenses			
0	Garage Rents	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
115,547	Car Allowances	114,120	111,840	116,200
	Supplies and Services			
912	Equipment, Furniture and Materials	4,050	2,980	3,100
721	Clothing and Laundry	800	650	800
	Printing, Stationery and General			
4,262	Office Expenses	4,600	7,100	7,250
485	Books and Manuals	1,000	1,150	1,350
75,703	Professional and Consultancy	25,550	29,480	25,050
0	Other	0	0	0
	Communications and Computing			
15,993	Postage	16,150	13,650	14,550
6,228	Telephones	10,660	9,550	7,930
1,899	Purchase of Equipment and Software	13,400	7,190	3,150
192	Repairs and Maintenance	1,000	1,000	1,000
0	Insurance	0	0	0
	Expenses			
1,021	Staff Subsistence	2,190	1,870	2,000
9,689	Seminars and Courses	13,900	18,810	21,920
	Grants and Subscriptions			
6,663	Subscription to Professional Bodies	8,700	7,600	7,650
•	Miscellaneous		•	•
2,892	Other	10,700	20,410	22,420
•	Income	,	,	, -
(12,400)	Other	(38,500)	(44,200)	(69,410
2,515,676	DIRECT EXPENDITURE SUMMARY	2,409,780	2,323,330	2,404,680

PANNING AND ECONOMIC DEVELOPMENT	Actual 2005/06 £		Estimate 2006/07	Revised 2006/07 £	Estimate 2007/08 £
EXPENDITURE   Employees   Salaries   Salar	~	PORTFOLIO STAFFING COSTS	~	~	~
Employees   Salaries   Salaries		PLANNING AND ECONOMIC DEVELOPMENT			
2,243,288         Salaries         2,438,080         2,421,220         2,494,99,000           21,494         Appointment of New Staff         22,190         11,650         22,670           18,856         Agency Staff         4,720         6,280         2,680           6,624         Training         6,460         5,260         10,620           150         Other         500         130         0           Premises           0         Other         0         0         0           150         Car Allowances         103,420         101,390         105,520           8,098         Equipment, Furniture and Materials         9,600         5,460         8,610           244         Clothing and Laundry         50         0         0           244         Office Expenses         5,680         4,970         5,870           903         Books and Manuals         1,150         890         1,000           7,530         Professional and Consultancy         0         16,650         8,250           4,578         Scanning         31,420         64,420         32,210           0         Other         0         0         0         0		EXPENDITURE			
21,494		Employees			
18.856         Agency Staff         4,720         6,280         2,880           6,624         Training         6,460         5,260         10,620           150         Other         500         130         0           0         Other         0         0         0           7 remises         0         0         0         0           88,167         Car Allowances         103,420         101,390         105,520           Supplies and Services         3         103,420         101,390         105,520           8,088         Equipment, Furniture and Materials         9,600         5,460         8,610           244         Clothing and Laundry         50         0         0           7,298         Office Expenses         5,680         4,970         5,870           8,098         Equipment, Furniture and Materials         1,150         890         1,000           Services         5,680         4,970         5,870         6,810           7,298         Office Expenses         5,680         4,970         5,870           7,530         Professional and Consultancy         0         16,650         8,250           45,798         Scanning					
6,624         Training Other         6,460         5,260         10,620           150         Other Other Other Other Transport Related Expenses         0         0         0         0           88,167         Car Allowances Supplies and Services Supplies and Services         103,420         101,390         105,520           8,098         Equipment, Furniture and Materials Printing Stationery and General Office Expenses Services         9,600         5,460         8,610           7,298         Office Expenses Office Expenses Services Services         5,680         4,970         5,870           903         Books and Manuals Services Services Services Services         1,150         890         1,000           5ervices Services Service	·	• •			
150		· ,			,
Premises		· · · · · · · · · · · · · · · · · · ·			•
0         Other Transport Related Expenses         0         0         0           88,167         Car Allowances         103,420         101,390         105,520           8,988         Equipment, Furniture and Materials         9,600         5,460         8,610           244         Clothing and Laundry         50         0         0           Printing, Stationery and General	150		500	130	0
Transport Related Expenses					
88,167         Car Allowances Supplies and Services         103,420         101,390         105,520 Supplies and Services           8,098         Equipment, Furniture and Materials         9,600         5,460         8,610           244         Clothing and Laundry         50         0         0           7,298         Office Expenses         5,680         4,970         5,870           903         Books and Manuals         1,150         890         1,000           Services         5         80         4,970         5,870           903         Books and Manuals         1,150         890         1,000           Services         5         80         4,970         5,870           903         Books and Manuals         1,150         890         1,000           Services         5         6,800         4,970         5,870           45,798         Scanning         31,420         64,420         32,210           0         Other         2,1550         21,320         20,580           2,179         Telephones         3,460         1,610         1,250           0         Purchase of Equipment and Software         110         (240)         10	0		0	0	0
Supplies and Services   Supplies and Services   Equipment, Furniture and Materials   9,600   5,460   8,610   244   Clothing and Laundry   50   0   0   0   0   0   0   0   0					
8,098         Equipment, Furniture and Materials         9,600         5,460         8,610           244         Clothing and Laundry         50         0         0           Printing, Stationery and General           7,298         Office Expenses         5,680         4,970         5,870           903         Books and Manuals         1,150         890         1,000           Services           7,530         Professional and Consultancy         0         16,650         8,250           45,798         Scanning         31,420         64,420         32,210           0         Other         0         0         0         0           Communications and Computing         21,550         21,320         20,580           2,179         Telephones         3,460         1,610         1,250           0         Purchase of Equipment and Software         110         (240)         110           0         Repair and Maintenance         0         0         0           1,187         Staff Subsistence         1,490         920         1,270           5,033         Seminars and Courses         10,600         7,980         8,920           6,492 <td>88,167</td> <td></td> <td>103,420</td> <td>101,390</td> <td>105,520</td>	88,167		103,420	101,390	105,520
244         Clothing and Laundry Printing, Stationery and General         50         0         0           7,298         Office Expenses         5,680         4,970         5,870           903         Books and Manuals         1,150         890         1,000           Services		• • • • • • • • • • • • • • • • • • • •			
Printing, Stationery and General 7,298 Office Expenses 5,680 4,970 5,870 903 Books and Manuals 1,150 890 1,000 Services 7,530 Professional and Consultancy 0 16,650 8,250 45,798 Scanning 31,420 64,420 32,210 0 Other 0 0 0 0 0 0 Communications and Computing 17,808 Postage 21,550 21,320 20,580 2,179 Telephones 3,460 1,610 1,250 0 Purchase of Equipment and Software 110 (240) 1110 0 Repair and Maintenance 0 0 0 0 0 Insurance 0 50 50 Expenses 1,187 Staff Subsistence 1,490 920 1,270 5,033 Seminars and Courses 10,600 7,980 8,920 Grants and Subscriptions 6,492 Subscription to Professional Bodies 8,230 7,700 8,040 Miscellaneous 5,246 Other 2,640 2,560 2,620 Capital Financing Costs Capital Charges 0 0 0 0 0 Income 0 Government Grants 0 0 0 0 0 Income 0 Government Grants 0 0 0 0 0 0 Income 0 Government Grants 0 0 0 0 0 0 0	,	• • •	,	'	,
7,298         Office Expenses         5,680         4,970         5,870           903         Books and Manuals         1,150         890         1,000           Services           7,530         Professional and Consultancy         0         16,650         8,250           45,798         Scanning         31,420         64,420         32,210           0         Other         0         0         0           Communications and Computing         21,550         21,320         20,580           2,179         Telephones         3,460         1,610         1,250           0         Purchase of Equipment and Software         110         (240)         110           0         Repair and Maintenance         0         0         0         0           0         Insurance         0         0         0         0         0         0           1,187         Staff Subsistence         1,490         920         1,270         0 <t< td=""><td>244</td><td>,</td><td>50</td><td>0</td><td>0</td></t<>	244	,	50	0	0
903         Books and Manuals Services         1,150         890         1,000           7,530         Professional and Consultancy         0         16,650         8,250           45,798         Scanning         31,420         64,420         32,210           0         Other         0         0         0           Communications and Computing         21,550         21,320         20,580           17,808         Postage         21,550         21,320         20,580           2,179         Telephones         3,460         1,610         1,250           0         Purchase of Equipment and Software         110         (240)         111           0         Repair and Maintenance         0         0         0         0           0         Insurance         5         50	7.298	•	5.680	4.970	5.870
7,530         Professional and Consultancy         0         16,650         8,250           45,798         Scanning         31,420         64,420         32,210           0         Other         0         0         0           Communications and Computing         0         0         0         0           17,808         Postage         21,550         21,320         20,580           2,179         Telephones         3,460         1,610         1,250           0         Purchase of Equipment and Software         110         (240)         110           0         Repair and Maintenance         0         0         0         0           0         Insurance         0         0         0         0         0         0           Expenses         1,1490         920         1,270         5,033         Seminars and Courses         10,600         7,980         8,920           Grants and Subscriptions         8,230         7,700         8,040           Miscellaneous         2,640         2,560         2,620           Capital Financing Costs         2,640         2,560         2,620           Income         2         0         0 <td< td=""><td>· ·</td><td>•</td><td>1,150</td><td>890</td><td>1,000</td></td<>	· ·	•	1,150	890	1,000
45,798         Scanning         31,420         64,420         32,210           0         Other         0         0         0           Communications and Computing         0         0         0           17,808         Postage         21,550         21,320         20,580           2,179         Telephones         3,460         1,610         1,250           0         Purchase of Equipment and Software         110         (240)         110           0         Repair and Maintenance         0         0         0         0           0         Insurance         0         1,270         5,261         2,570         2,562         2,620         2,620         2,620         2,620         2,620         2,620         2,620         2,620         2,620		Services	•		,
45,798         Scanning         31,420         64,420         32,210           0         Other         0         0         0           Communications and Computing         0         0         0           17,808         Postage         21,550         21,320         20,580           2,179         Telephones         3,460         1,610         1,250           0         Purchase of Equipment and Software         110         (240)         110           0         Repair and Maintenance         0         0         0         0           0         Insurance         0         1,270         5,261         2,570         2,562         2,620         2,620         2,620         2,620         2,620         2,620         2,620         2,620         2,620	7,530	Professional and Consultancy	0	16,650	8,250
0         Other Communications and Computing         0         0         0           17,808         Postage         21,550         21,320         20,580           2,179         Telephones         3,460         1,610         1,250           0         Purchase of Equipment and Software         110         (240)         111           0         Repair and Maintenance         0         0         0           0         Insurance         0         50         50           Expenses         1,490         920         1,270           5,033         Seminars and Courses         10,600         7,980         8,920           Grants and Subscriptions         8,230         7,700         8,040           Miscellaneous         8,230         7,700         8,040           Miscellaneous         2,640         2,560         2,620           Capital Financing Costs         2,640         2,560         2,620           Capital Charges         0         0         0           Income         (87,030)         (24,680)         (50,280)			31,420		
17,808       Postage       21,550       21,320       20,580         2,179       Telephones       3,460       1,610       1,250         0       Purchase of Equipment and Software       110       (240)       110         0       Repair and Maintenance       0       0       0       0         0       Insurance       0       50       50         Expenses         1,187       Staff Subsistence       1,490       920       1,270         5,033       Seminars and Courses       10,600       7,980       8,920         Grants and Subscriptions       8,230       7,700       8,040         Miscellaneous       8,230       7,700       8,040         Miscellaneous       2,640       2,560       2,620         Capital Financing Costs       2,640       2,560       2,620         Income       0       0       0       0         0       Government Grants       0       0       0         (47,869)       Other       (87,030)       (24,680)       (50,280)	0				
17,808       Postage       21,550       21,320       20,580         2,179       Telephones       3,460       1,610       1,250         0       Purchase of Equipment and Software       110       (240)       110         0       Repair and Maintenance       0       0       0       0         0       Insurance       0       50       50         Expenses         1,187       Staff Subsistence       1,490       920       1,270         5,033       Seminars and Courses       10,600       7,980       8,920         Grants and Subscriptions       8,230       7,700       8,040         Miscellaneous       8,230       7,700       8,040         Miscellaneous       2,640       2,560       2,620         Capital Financing Costs       2,640       2,560       2,620         Income       0       0       0       0         0       Government Grants       0       0       0         (47,869)       Other       (87,030)       (24,680)       (50,280)		Communications and Computing			
2,179       Telephones       3,460       1,610       1,250         0       Purchase of Equipment and Software       110       (240)       110         0       Repair and Maintenance       0       0       0         0       Insurance       0       50       50         Expenses         1,187       Staff Subsistence       1,490       920       1,270         5,033       Seminars and Courses       10,600       7,980       8,920         Grants and Subscriptions       8,230       7,700       8,040         Miscellaneous       8,230       7,700       8,040         Miscellaneous       2,640       2,560       2,620         Capital Financing Costs       0       0       0         269       Capital Charges       0       0       0         Income       0       0       0       0         (47,869)       Other       (87,030)       (24,680)       (50,280)	17,808		21,550	21,320	20,580
0       Purchase of Equipment and Software       110       (240)       110         0       Repair and Maintenance       0       0       0         0       Insurance       0       50       50         Expenses         1,187       Staff Subsistence       1,490       920       1,270         5,033       Seminars and Courses       10,600       7,980       8,920         Grants and Subscriptions         6,492       Subscription to Professional Bodies       8,230       7,700       8,040         Miscellaneous         5,246       Other       2,640       2,560       2,620         Capital Financing Costs         269       Capital Charges       0       0       0         Income       0       0       0       0         0       Government Grants       0       0       0         (47,869)       Other       (87,030)       (24,680)       (50,280)		· · · · · · · · · · · · · · · · · · ·			
0       Repair and Maintenance       0       0       0         0       Insurance       0       50       50         Expenses         1,187       Staff Subsistence       1,490       920       1,270         5,033       Seminars and Courses       10,600       7,980       8,920         Grants and Subscriptions         6,492       Subscription to Professional Bodies       8,230       7,700       8,040         Miscellaneous         5,246       Other       2,640       2,560       2,620         Capital Financing Costs         269       Capital Charges       0       0       0         Income       0       0       0       0         0       Government Grants       0       0       0         (47,869)       Other       (87,030)       (24,680)       (50,280)	0	Purchase of Equipment and Software	110	(240)	110
Expenses   1,187   Staff Subsistence   1,490   920   1,270     5,033   Seminars and Courses   10,600   7,980   8,920     Grants and Subscriptions   8,230   7,700   8,040     Miscellaneous   5,246   Other   2,640   2,560   2,620     Capital Financing Costs   269   Capital Charges   0   0   0     Income   0   Government Grants   0   0   0     (47,869)   Other   (87,030)   (24,680)   (50,280)	0		0	Ó	0
1,187       Staff Subsistence       1,490       920       1,270         5,033       Seminars and Courses       10,600       7,980       8,920         Grants and Subscriptions         6,492       Subscription to Professional Bodies Miscellaneous       8,230       7,700       8,040         5,246       Other       2,640       2,560       2,620         Capital Financing Costs       0       0       0         269       Capital Charges Income       0       0       0         0       Government Grants       0       0       0         (47,869)       Other       (87,030)       (24,680)       (50,280)	0	Insurance	0	50	50
5,033       Seminars and Courses Grants and Subscriptions       10,600       7,980       8,920         6,492       Subscription to Professional Bodies Miscellaneous       8,230       7,700       8,040         5,246       Other       2,640       2,560       2,620         Capital Financing Costs       0       0       0       0         269       Capital Charges Income       0       0       0       0         0       Government Grants       0       0       0       0         (47,869)       Other       (87,030)       (24,680)       (50,280)		Expenses			
Grants and Subscriptions         6,492       Subscription to Professional Bodies       8,230       7,700       8,040         Miscellaneous       2,640       2,560       2,620         Capital Financing Costs       269       Capital Charges       0       0       0         Income       0       Government Grants       0       0       0         (47,869)       Other       (87,030)       (24,680)       (50,280)	1,187	Staff Subsistence	1,490	920	1,270
6,492       Subscription to Professional Bodies       8,230       7,700       8,040         Miscellaneous       2,640       2,560       2,620         Capital Financing Costs       0       0       0         269       Capital Charges       0       0       0         Income       0       0       0       0         (47,869)       Other       (87,030)       (24,680)       (50,280)	5,033	Seminars and Courses	10,600	7,980	8,920
Miscellaneous   2,640   2,560   2,62		Grants and Subscriptions			
5,246     Other Capital Financing Costs     2,640     2,560     2,620       269     Capital Charges Income     0     0     0       0     Government Grants     0     0     0       (47,869)     Other     (87,030)     (24,680)     (50,280)	6,492	Subscription to Professional Bodies	8,230	7,700	8,040
Capital Financing Costs  269		Miscellaneous			
269     Capital Charges     0     0     0       Income     0     Government Grants     0     0     0       (47,869)     Other     (87,030)     (24,680)     (50,280)	5,246	Other	2,640	2,560	2,620
Income  0 Government Grants 0 0 0 (47,869) Other (87,030) (24,680) (50,280)		Capital Financing Costs			
Income  0 Government Grants 0 0 0 (47,869) Other (87,030) (24,680) (50,280)	269	Capital Charges	0	0	0
(47,869) Other (87,030) (24,680) (50,280)					
	0	Government Grants	0	0	0
2,438,795         DIRECT EXPENDITURE SUMMARY         2,584,320         2,655,540         2,679,590	(47,869)		(87,030)	(24,680)	
	2,438,795	DIRECT EXPENDITURE SUMMARY	2,584,320	2,655,540	2,679,590

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
	PORTFOLIO STAFFING COSTS			
	CONSERVATION, SUSTAINABILITY AND COMMUNI	ITY PLANNING		
	EXPENDITURE			
	Employees			
333,409	Salaries	438,290	336,600	460,280
6,905	Appointment of New Staff	1,660	14,630	0
0	Agency Staff	0	0	0
0	Training	3,080	1,580	500
0	Other	0	0	0
	Transport Related Expenses			
23,121	Car Allowances	31,290	22,720	30,890
	Supplies and Services			
795	Equipment, Furniture and Materials	1,690	700	340
82	Clothing & Laundry	30	300	30
303	Printing, Stationery and Office Exps	650	1,650	610
942	Books and Manuals	990	790	730
	Services			
15,830	Professional & Consultancy	0	17,780	0
0	Microfilming	3,320	0	0
0	Other	0	0	0
	Communications and Computing			
3,976	Postage	4,650	4,630	4,780
85	Telephones	200	510	480
0	Purchase of Equipment & Software	0	0	0
0	Insurance	0	0	0
	Expenses			
138	Staff Subsistence	620	270	380
3,649	Seminars & Courses	4,730	3,040	2,240
	Grants and Subscriptions			
563	Subscription to Professional Bodies	750	750	750
	Miscellaneous			
627	Other	500	70	250
	Income			
(7)	Other	(47,000)	0	0
390,418	DIRECT EXPENDITURE SUMMARY	445,450	406,020	502,260

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
2	PORTFOLIO STAFFING COSTS	۷	2	2
	COMMUNITY DEVELOPMENT			
	EXPENDITURE			
	Employees			
607,078	Salaries	627,910	628,410	673,880
25,125	Appointment of New Staff	0	5,500	0
1,800	Agency Staff	2,000	650	2,000
2,444	Training	2,100	0	0
1,683	Other	1,750	1,900	2,000
	Transport Related Expenses			
26,534	Car Allowances	29,760	28,680	29,080
	Supplies and Services			
166	Equipment, Furniture and Materials	1,900	1,250	1,250
2,118	Clothing and Laundry	1,320	1,000	800
	Printing, Stationery and General			
521	Office Expenses	1,100	940	1,170
104	Books and Manuals	400	180	230
600	Professional and Consultancy	150	0	0
	Communications and Computing			
3,711	Postage	5,050	2,420	2,420
3,404	Telephones	4,650	3,300	2,820
0	Purchase of Equipment	0	0	0
0	Repair and Maintenance	100	0	0
	Expenses			
312	Staff Subsistence	430	90	180
6,328	Seminars and Courses	8,300	5,000	6,300
	Grants and Subscriptions			
1,386	Subscription to Professional Bodies	1,100	1,540	1,660
,	Miscellaneous	,	,	•
663	Other	600	19,400	650
	Income		•	
(9,226)	Other	(27,920)	(39,330)	(30,000)
674,751	DIRECT EXPENDITURE SUMMARY	660,700	660,930	694,440

Actual 2005/06		Estimate 2006/07	Revised 2006/07	Estimate 2007/08
£	WATERBEACH DEPOT	£	£	£
	EXPENDITURE			
004	Premises Related Expenses	0.000	0.700	0.000
631	Repair and Maintenance	3,020	6,700	3,020
13,188 6,509	Rates Water and Sowerage Services	13,590 6,700	13,530 10,500	14,060 10,560
35,001	Water and Sewerage Services Rent	35,000	35,000	35,000
2,296	Fire protection/security	3,480	2,810	2,890
10,276	Cleaning and Domestic Supplies	9,230	9,260	9,490
6,220	Catering Provisions	7,930	3,100	3,180
728	Premises Insurance	740	930	960
0	Supplies and Services			000
818	Equipment	2,460	650	1,870
14,582	Communications and IT	15,360	16,460	19,900
851	Legal and Surveyors Fees	0	0	0
648	Miscellaneous	400	670	690
	Central, Departmental and Support Services			
7,419	Total services on previous departmental basis	7,600	0	0
0	Finance and Support Services	0	630	680
0	Health and Environmental Services	0	6,720	6,820
21,838	Capital Charges	21,120	20,410	20,410
121,005	NET EXPENDITURE to be recharged	126,630	127,370	129,530
	to Commercial Services/Department			
	CAMBOURNE OFFICE			
	EXPENDITURE			
	Transport Related Expenses			
92,692	Contract Hire	79,620	83,620	86,190
62,475	Travel	66,160	56,460	54,770
10.500	Premises Related Expenses	10.000	40.000	47.400
40,539	Repair and Maintenance	46,320	46,320	47,480
578	Removals	0	0	0
15,693	Grounds Maintenance	0	5,700	3,600
34,741	Energy Costs	89,000	88,000	92,350
337,773	Rent & Rates Business Rates	247.040	303,700	293,400
337,773	Business Rates  Business Park service charge	347,910 17,710	17,520	17,600
3,236	Water Services	3,080	2,940	3,250
681	Fixtures and Fittings	2,770	2,000	2,770
6,607	Purchase of Security Systems	8,250	8,250	8,460
74,362	Cleaning and Domestic Supplies	78,820	72,900	74,720
15,247	Premises Insurance	15,870	10,790	11,220
. 0,2	Supplies and Services	. 5,5.	.0,.00	,==0
21,674	Equipment, Furniture & Fittings	6,970	6,970	7,140
(866)	IT Commissioning	0	0	, 0
,	Communications and Computing			
47,528	Telephones	48,890	53,020	56,370
0	New Equipment	1,610	0	1,000
21,254	Maintenance	22,710	12,300	12,600
4,513	Miscellaneous Expenses	2,000	2,360	2,420
8,301	Miscellaneous Insurance	8,500	8,620	8,840
	Central, Departmental and Support Services			
165,020	Total services on previous departmental basis	157,700	0	0
0	Finance and Support Services	0	143,880	142,880
0	Health and Environmental Services	0	790	810
	Capital Financing Costs			
863,437	Capital Charges	854,990	284,700	289,930
1,815,485	TOTAL EXPENDITURE	1,858,880	1,210,840	1,217,800
1,010,700	TOTAL EMPTIONE	1,000,000	1,210,070	1,217,000
	INCOME			
(546)	Other Recoverable Costs	0	0	0
1,814,939	NET EXPENDITURE to be recharged	1,858,880	1,210,840	1,217,800

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
~	CAMBRIDGE OFFICE	2	2	~
	EXPENDITURE			
	Premises Related Expenses			
8,471	Rent & Rates	0	0	0
508	Fixtures & Fittings Supplies and Services	0	0	0
120	Equipment, Furniture & Fittings	0	0	0
21,193	Service Contract	30,000	10,000	0
10.224	Communications & Computing	10.400	4.950	0
10,234	Telephones Central, Departmental and Support Services	10,490	4,850	U
4,897	Finance and Support Services	2,720	990	0
_	Capital Financing Costs	_		
0	Capital Charges	0	6,290	0
45,423	TOTAL EXPENDITURE	43,210	15,840	0
	INCOME			
0	Other Recoverable Costs	0	0	0
45,423	NET EXPENDITURE to be recharged	43,210	15,840	0
	CENTRAL EXPENSES  EXPENDITURE			
	Employees			
25,652	Personal Training Scheme/Investors in People	30,000	30,000	30,750
10,042 13,713	ICT Training Employee Assistance Programme	20,000 14,100	20,000 15,140	20,500 15,880
13,713	Bright Ideas Scheme	500	500	500
0	Equality Issues	0	0	10,000
506	Compensation for Loss of Office	520	520	530
10,500	East of England Regional Assembly	10,760	10,660	10,930
1,799 147,511	Employers Organisation/IDEA Employee Related Insurance	1,850 152,770	1,800 134,380	1,850 154,580
,	Supplies and Services	.02,0	,	,
5,008	Security Services	0	5,350	5,350
27,315	Health and Safety at Work Legislation	32,630	26,840	30,820
728	Other Central, Departmental and Support Services	4,600	3,500	4,640
98,139	Total services on previous departmental basis	99,670	0	0
0	Chief Officers and Central Services	0	13,710	21,170
0	Finance and Support Services	0	11,040	11,520
0	Planning and Sustainable Communities Health and Environmental Services	0	500 55,560	520 56,220
U	ricalli and Environmental Services	U	55,560	30,220
340,913	TOTAL EXPENDITURE	367,400	329,500	375,760
0	Other Recoverable Income	(850)	(500)	(500)
(2,177)	Interest - Car Loans	(3,000)	(2,500)	(2,500)
338,736	NET EXPENDITURE to be recharged to Departments	363,550	326,500	372,760

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
	CENTRAL SUPPORT SERVICES			
	EXPENDITURE			
	Employees			
32,915	Catering Staff	24,400	27,020	23,060
	Supplies and Services			
52,189	Equipment and Materials	38,090	39,100	39,610
2,673	Clothing, Uniforms and Laundry	2,850	1,900	0
62,046	Printing, Stationery & General Office Expenses	40,600	40,600	41,620
	Communications and Computing			
15,593	Postage	16,680	16,680	17,100
	Miscellaneous			
1,948	Insurance	2,140	1,950	2,000
	Central, Departmental and Support Services			
350,770	Total services on previous departmental basis	309,550	0	0
0	Chief Officers and Central Services	0	4,900	2,200
0	Finance and Support Services	0	229,850	209,790
0	Planning and Sustainable Communities	0	6,530	7,040
0	Affordable Homes	0	31,230	30,490
0	Health and Environmental Services	0	4,150	4,510
(72)	Income	(1,040)	(1,040)	(1,070)
518,062	NET EXPENDITURE to be recharged	433,270	402,870	376,350
	to Departments			

Actual 2005/06 £	SUMMARY OF RECHARGES TO SERVICES	Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
	Portfolios - General Fund			
4,400,648	Resources, Staffing, Information & Customer Services Portfolio	4,485,030	4,303,200	4,486,740
2,430,529	Environmental Health	2,556,260	2,365,060	2,480,890
783,678	Housing - General Fund	859,400	857,260	898,950
4,039,853	Planning and Economic Development	4,267,220	3,977,490	4,218,780
547,395	Conservation, Sustainability and Community Planning	641,390	649,650	687,430
849,257	Community Development	710,520	670,550	694,120
13,051,360	Total Recharges to Portfolios (General Fund)	13,519,820	12,823,210	13,466,910
2,894,277	Housing Revenue Account	2,666,080	2,448,520	2,451,410
743,820	Capital	674,320	625,970	677,110
16,689,457	Total Recharges to Services	16,860,220	15,897,700	16,595,430
	UNALLOCATED COSTS (rechargeable costs not allocated to services at this statement of the costs) Unspecified unallocated costs	•		(0.10,000)
0 0	Reduction for vacancies Reduction for training underspendings	0 0	0	(242,000) (50,000)
0 0 0 0	Provision for 2nd tier restructure  Internal Audit adjustment for reduced cost	0 0 0 0	65,000 65,000 0 65,000	125,000 (167,000) (15,920) (182,920)
0 0 0 0	Analysis of Unallocated costs General Fund Housing Revenue Account Capital	0 0 0 0	60,000 5,000 0 65,000	(173,760) 1,160 (10,320) (182,920)
	TOTAL NET RECHARGEABLE COSTS			
16,689,457 0	Total Recharges to Services Unallocated costs	16,860,220 0	15,897,700 65,000	16,595,430 (182,920)
16,689,457	Total Net Rechargeable Costs	16,860,220	15,962,700	16,412,510

Actual 2005/06	DETAILED RECHARGES TO SERVICES	Estimate 2006/07	Revised 2006/07	Estimate 2007/08
£		£	£	£
	Resources, Staffing, Information & Customer Services Portfolio			
1,024,293	Council Tax and Housing Benefit	1,138,570	1,101,790	1,124,020
594,547 100,833	Corporate Management Performance Plan/CPA	611,890 115,510	621,660 99,230	718,490 110,030
276,492	Land Charges	297,790	319,420	295,430
24,356	Treasury Management	25,330	22,650	24,330
284,366	Cost of NNDR Collection	271,650	270,440	264,950
887,248	Cost of Council Tax Collection	865,770	836,020	921,330
64,022	Elections	53,010	60,470	63,150
65,584	Register of Electors	65,640	59,740	56,870
919,821	Democratic Representation (inc.Admin.Buildings)	883,000	747,860	754,380
159,086	Public Relations, Library and Information	156,870	163,920	153,760
	Environmental Health Portfolio			
418,724	Direct Services Organisation	425,470	424,050	437,140
62,822	Awarded Water Courses	63,490	58,260	60,280
361,103	Environmental Health General	390,330	376,580	405,170
5,739 196,300	Food Safety	2,850 206,900	6,160 187,210	6,470 192,310
141,141	Food Safety Waste Management & Street Cleansing	160,960	124,180	135,930
131,369	Pests Act (Client)	123,770	112,780	111,590
120,799	Waste Recycling	133,770	100,710	134,940
260,057	Environmental Protection	318,500	293,650	319,870
35,560	Emergency Planning	29,140	41,450	38,820
49,911	Action on Dogs	62,470	19,030	25,560
211,194	Licences	194,290	168,740	184,030
129,575	Miscellaneous Services	136,910	157,050	163,280
40,131	Improvement Grants	48,090	76,210	45,550
266,104	Home Improvement Agency	259,320	219,000	219,950
,	Housing Portfolio - Housing General Fund	•	•	•
99,733	Floating Support	98,640	88,710	98,400
6,084	Housing Act Advances	6,820	10,020	10,080
138,524	Housing Associations	224,070	156,140	161,150
150,649	Housing Advisory Service	145,510	158,530	161,550
121,841	Homelessness	121,400	124,750	124,850
266,847	Other General Fund Housing	262,960	319,110	342,920
744400	Housing Portfolio - Housing Revenue Account	000 400	555.000	500 500
744,132	Repairs and Maintenance	622,400	555,690	590,580
1,097,671 639,726	Administrative Expenses	1,104,190 610,530	1,002,230 547,010	981,770 523,310
412,748	Specialised Support Services Direct Labour Organisation	328,960	343,590	355,750
412,740	Planning & Economic Development Portfolio	320,900	343,390	333,730
3,443,653	Planning Services (including travellersand PDG)	3,708,710	3,443,710	3,698,380
521,577	Building Control Services	509,570	471,070	460,060
49,436	Street Naming and Numbering	31,150	42,900	43,730
5,730	Transport Initiatives	4,620	7,250	7,570
7,099	Concessionary Fares	5,970	10,420	9,040
2,125	Footpath Diversions	2,190	2,140	0
10,233	Economic Development Grants	5,010	0	0
	Conservation, Sustainability and Community			
	Planning Portfolio			
226,133	Conservation	222,760	171,250	176,620
46,746	Sustainability	64,800	76,790	84,400
61,043	Partnership Working	71,070	119,490	124,820
2,784	Tourism Initiatives	2,390	1,920	2,540
108,422	Community Strategy	107,850	102,640	96,600
100,292	New Communities  Mobile Warden Schemes	170,580	176,170 1,390	202,450
1,975	Community Development Portfolio	1,940	1,390	0
91,601	Sports Development	66,370	63,970	64,290
120,078	Arts & Museums	66,730	59,410	54,980
169,715	Milton Country Park	173,700	159,460	147,050
170,873	Community Development	123,550	134,930	137,200
142,143	Community Safety (inc. Crime and Disorder P'ship)	132,870	122,800	152,240
61,537	Illegal Encampments	62,320	48,190	54,630
93,310	Travellers Caravan Sites	84,980	81,790	83,730
743,820	Capital	674,320	625,970	677,110
	•		-	
16,689,457	TOTAL RECHARGES TO SERVICES	16,860,220	15,897,700	16,595,430

# **Cost Centre Managers for Portfolio Staffing Costs and Central Accounts**

Cost Centre Manager

### Resources, Staffing, Information & Customer Services Portfolio Staffing Costs

	Chief Officers and Central Services	
T01	Previous Chief Executive (2006/07 only)	N/A
T02	Transformation Team	G Bridgeman
T10	Chief Executive and Finance Officer and PA	G J Harlock
T12	Human Resources and Payroll	S Gardner-Craig
T91	Legal	C Tucker
T92	Land Charges	D Ramlall
T93	Electoral Registration	L Lock
	Policy, Performance and Partnerships	
T94	Communications	S Carroll
T96	Policy and Performance	T Wetherfield
	Finance and Support Services	
T04	Democratic Services	R May
T07	Secretarial/Cambourne Reception	J Garnham
T11	Accountancy	R A Burns
T13	Cashiers and Debtors	L Phanco
T14	Internal Audit	G J Harlock
T15	Council Tax and Non Domestic Rates	L Phanco
T17	Benefits	L Phanco
T19	Office Services	J Garnham
T20	Printing	S Rayment
T22	Library	S Rayment
T25	Information and Communications Technology	S Rayment
	Affordable Homes	
T16	Rent Collecting and Accounting	L Phanco

# **Environmental Health Portfolio Staffing Costs**

T03	Environmental Health	D Robinson
T49	Home Improvement Agency	D Robinson

# **Housing Portfolio Staffing Costs**

### **Chief Officers and Central Services**

T30	Executive Director and PA	S Hampson
	Affordable Homes	
T34	Affordable Housing	D Lewis
T42	Sheltered Housing	T Cassidy
T43	Housing Strategic Services	D Lewis
T47	Housing Aid/Homelessness	S Carter
T52	Housing Management Services	P Gardner
T54	Housing Property Services	B O'Halloran

### Cost Centre Manager

A Beyer

P Pope

### Planning and Economic Development Portfolio Staffing Costs

	Chief Officers and Central Services	
T70	Planning Director and Deputy	G Jones
	Policy, Performance and Partnerships	
T98	Corporate Projects	K Simmons
	Finance and Support Services	
T75	Street Naming and Numbering	S Rayment
	Planning and Sustainable Communities	
T72	Development Control	G Jones
T73	Planning Policy	K Miles
T77	Administration	R Fox
T78	Land Charges	R Fox

### Conservation, Sustainability and Community Planning Portfolio Staffing Costs

### **Policy, Performance and Partnerships**

**Building Control** 

T79

T36

T97 Sustainability T Wetherfield

**Planning and Sustainable Communities** 

T76 Conservation N Grimshaw

### **Community Development Portfolio Staffing Costs**

# Policy, Performance and Partnerships

T39	Community Development	P Pope
T44	Milton Country Park	S McIntosh
T55	Partnership Officers	P Pope
T57	Cultural Services	J Thompson
T58	Other Community Services	S McIntosh
	Affordable Homes	

# Central Accounts (Resources and Staffing Portfolio)

Management of Travellers Sites

Cambourne Offices	J Garnham
Cambridge Office (2006/07only)	J Garnham
Waterbeach Offices	S Harwood-Clark
Central Expenses	

Health and Safety
Training, Employee Assistance and Bright Ideas
Security Services
Equality Issues
Remainder

D Robinson
S Gardner-Craig
L Phanco
T Wetherfield
R A Burns

**Central Support Services** 

Printing, Stationery, etc S Rayment
Photocopiers J Garnham
Catering J Garnham
Insurance R A Burns
Postages L Phanco

### REVISED ESTIMATES 2006/2007 - COST CENTRE SUMMARY

	EXPENDITURE	Chief Officers & Central Services £	Policy Performance & Partnerships £	Finance & Support Services £	Planning & Sustainable Communities £	Affordable Homes	Health & Environmental Services	SUB TOTAL £	S.Cambs Hall to Dem Rep	Other Unallocated Costs	TOTAL £
	Directly incurred by Departments 2nd Tier Restructure	1,190,840 0	917,470 0	5,169,720 0	2,844,920 0	2,347,480 0	1,854,330 0	14,324,760 0	0 0	0 65,000	14,324,760 65,000
	Overheads as set out on pages B10 to B12										
	Waterbeach Depot	0	0	0	0	33,120	94,250	127,370	0	0	127,370
	Cambourne Offices	83,710	61,480	320,350	258,860	194,150	135,910	1,054,460	156,380	0	1,210,840
	Cambridge City Office	0	0	15,840	0	0	0	15,840	0	0	15,840
	Central Expenses	23,750	22,710	96,010	75,370	62,720	45,940	326,500	0	0	326,500
	Central Support	30,780	25,430	124,480	97,710	74,280	50,190	402,870	0	0	402,870
	Intercharging between Departments										
	for the activities specified below	(26,930)	145,790	(1,421,100)	477,720	486,730	337,790	0	0	0	0
	TOTAL EXPENDITURE	1,302,150	1,172,880	4,305,300	3,754,580	3,198,480	2,518,410	16,251,800	156,380	65,000	16,473,180
	INCOME										
18	Recharges to:										
	Waterbeach Depot	0	0	(630)	0	0	(6,720)	(7,350)	0	0	(7,350)
	Cambourne Offices	0	0	(143,880)	0	0	(790)	(144,670)	0	0	(144,670)
	Cambridge City Office	0	0	(990)	0	0	0	(990)	0	0	(990)
	Central Expenses	(13,710)	0	(11,040)	(500)	0	(55,560)	(80,810)	0	0	(80,810)
	Central Support	(4,900)	0	(229,850)	(6,530)	(31,230)	(4,150)	(276,660)	0	0	(276,660)
	TOTAL INCOME	(18,610)	0	(386,390)	(7,030)	(31,230)	(67,220)	(510,480)	0	0	(510,480)
	UNALLOCATED COSTS: General Fund	0	0	0	0	0	0	0	0	(60,000)	(60,000)
	HRA	0	0	0	0	0	0	0	0	(5,000)	(5,000)
	NET RECHARGES TO SERVICES	1,283,540	1,172,880	3,918,910	3,747,550	3,167,250	2,451,190	15,741,320	156,380		15,897,700
	HET RECHARGES TO SERVICES	1,203,340	1,112,000	3,310,310	3,141,330	3,107,230	2,431,190	13,141,320	130,300		13,031,100

<sup>\*</sup>Central services intercharged between Departments are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resouces, information and communication technology and general accounting services.

### ORIGINAL ESTIMATES 2007/2008 - COST CENTRE SUMMARY

		Chief Officers & Central Services	Policy Performance & Partnerships	Finance & Support Services	Planning & Sustainable Communities	Affordable Homes	Health & Environmental Services	SUB TOTAL	S.Cambs Hall to Dem Rep	Other Unallocated Costs	TOTAL
	EXPENDITURE	£	£	£	£			£	£	£	£
	Directly incurred by Departments	1,285,480	986,900	5,286,740	2,967,870	2,439,070	2,011,660	14,977,720	0	0	14,977,720
	Vacancies, Training & 2nd Tier Restructure	0	0	0	0	0	0	0	0	(167,000)	(167,000)
	Overheads as set out on pages B11 to B14										
	Waterbeach Depot	0	0	0	0	33,680	95,850	129,530	0	0	129,530
	Cambourne Offices	95,490	62,150	317,320	255,170	193,010	137,390	1,060,530	157,270	0	1,217,800
	Cambridge City Office	0	0	0	0	0	0	0	0	0	0
	Central Expenses	29,870	25,270	107,120	85,290	71,510	53,700	372,760	0	0	372,760
	Central Support	31,620	23,100	113,380	90,290	69,620	48,340	376,350	0	0	376,350
	Intercharging between Departments										
	for the activities specified below*	(27,240)	143,210	(1,442,240)	475,130	498,960	352,180	0	0	0	0
	TOTAL EXPENDITURE	1,415,220	1,240,630	4,382,320	3,873,750	3,305,850	2,699,120	16,916,890	157,270	(167,000)	16,907,160
	INCOME										
19	Recharges to:										
	Waterbeach Depot	0	0	(680)	0	0	(6,820)	(7,500)	0	0	(7,500)
	Cambourne Offices	0	0	(142,880)	0	0	(810)	(143,690)	0	0	(143,690)
	Cambridge City Office	0	0	0	0	0	0	0	0	0	0
	Central Expenses	(21,170)	0	(11,520)	(520)	0	(56,220)	(89,430)	0	0	(89,430)
	Central Support	(2,200)	0	(209,790)	(7,040)	(30,490)	(4,510)	(254,030)	0	0	(254,030)
	TOTAL INCOME	(23,370)	0	(364,870)	(7,560)	(30,490)	(68,360)	(494,650)	0	0	(494,650)
	UNALLOCATED: General Fund	0	0	12,580	0	0	0	12,580	0	161,180	173,760
	HRA	0	0	2,700	0	0	0	2,700	0	(3,860)	(1,160)
	Capital	0	0	640	0	0	0	640	0	9,680	10,320
	NET RECHARGES TO SERVICES	1,391,850	1,240,630	4,033,370	3,866,190	3,275,360	2,630,760	16,438,160	157,270	0	16,595,430

<sup>\*</sup>Central services intercharged between Departments are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resouces, information and communication technology and general accounting services.

	SUMMARY OF NEW STRUCTURE EXPENDITURE			
Actual		Estimate	Revised	Estimate
2005/06		2006/07	2006/07	2007/08
£	EXPENDITURE	£	£	£
10 5 10 501	Employees	44 507 060	44 457 000	10 101 050
10,542,501 137,874	Salaries Appointment of New Staff	11,597,960 65,010	11,157,260 109,430	12,101,850 68,700
235,176	Agency Staff	111,170	250,520	75,300
22,153	Training	61,370	48,770	62,760
19,701	Other	2,510	2,410	2,270
10,101	Premises Related Expenses	2,010	2,110	2,210
1,232	Garage Rents	1.250	1,430	1,640
0	Repairs and Maintenance	10,000	16,180	5,130
0	Other	0	0	0
	Transport Related Expenses			
396,004	Car Allowances	435,310	410,950	449,360
	Supplies and Services			
108,771	Equipment ,Furniture and Materials	108,690	126,310	109,250
4,801	Clothing and Laundry	4,490	4,240	3,970
65,264	Printing, Stationery and Office Exps	70,100	68,740	70,440
41,811	Books and Manuals	43,020	42,770	34,480
85,248	Internal Audit Fees	88,200	87,270	80,540
6,110	Legal	9,400	32,300	8,960
3,776	Bank Charges	3,350	5,550	6,030
	Services			
383,493	Professional and Consultancy	132,880	167,430	102,840
45,798	Data Capture	34,740	64,420	32,210
25,863	Other	22,280	22,920	35,110
	Communications and Computing			
127,894	Postage	131,960	128,420	128,880
54,603	Telephones	68,980	65,610	63,990
16,055	Purchase of Equipment	17,590	16,120	22,560
65,261	Software	54,030	58,550	42,810
24,683	Development of Orchard	27,560	17,560	18,000
200,603	Repairs and Maintenance	175,090	203,550	219,490
4,777	Rental and Operational Leases	12,150	3,200	3,110
8,523	Debit Cards	14,000	7,800	4,500
0 1 740	Materials	0 510	0	0 0
1,740	Stationery	510 9,520		
9,418	Insurance Expenses	9,520	9,870	10,040
8,003	Staff Subsistence	12,860	11,360	12,480
72,715	Seminars and Courses	99,050	88,800	105,410
12,113	Grants and Subscriptions	99,030	00,000	103,410
35,930	Subscriptions to Professional Bodies	38,650	41,650	43,370
55,550	Miscellaneous	30,030	41,000	45,570
11,169	Other	16,570	44,490	27,950
11,103	Agency and Contracted Services	10,570	77,730	21,550
1,170,703	External Contractors	698,080	638,080	654,000
.,,	Capital Financing Costs	000,000	000,000	33.,333
692,074	Capital Charges	720,550	512,790	568,270
002,01	Income	. 20,000	0.2,.00	000,2.0
(72,200)	Government Grants	(72,200)	0	0
(79,990)	Other	(214,760)	(141,990)	(197,980)
(10,000)		(= : :,: = =)	(111,000)	(101,000)
14,477,537	TOTAL NET EXPENDITURE	14,611,920	14,324,760	14,977,720
, ,	-			,- ,
0	Unallocated reduction for vacancies	0	0	(242,000)
0	Unallocated reduction for training underspendings	0	0	(50,000)
0	Unallocated provision for 2nd tier restructure	0	65,000	125,000
	•			·
14,477,537	TOTAL DIRECT EXPENDITURE SUMMARY	14,611,920	14,389,760	14,810,720

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
	CHIEF OFFICERS & CEO SERVICES			
	EXPENDITURE			
	Employees			
1,109,900	Salaries	1,221,220	1,090,850	1,215,400
11,573	Appointment of New Staff	3,290	12,520	4,790
30,950	Agency Staff	8,330	21,530	6,410
407	Training	4,310	3,660	4,310
754	Other	0	120	0
	Premises Related Expenses			
0	Other	0	0	0
	Transport Related Expenses			
26,478	Car Allowances	31,360	19,570	25,560
	Supplies and Services			
2,541	Equipment, Furniture and Materials	2,580	2,160	2,180
0	Clothing and Laundry	0	0	0
4,898	Printing, Stationery and Office Exps	10,320	6,070	10,220
15,646	Books and Manuals	7,920	8,130	8,480
730	Legal	1,200	3,500	2,960
	Services			
25,149	Professional and Consultancy	15,820	16,620	14,680
0	Other	0	0	0
	Communications and Computing			
3,064	Postage	4,440	3,060	3,030
652	Telephones	880	870	800
0	Purchase of Equipment	0	0	0
6,596	Software	0	6,250	400
0	Repairs and Maintenance	1,920	2,340	2,410
0	Insurance	0	30	30
	Expenses			
932	Staff Subsistence	1,470	1,710	1,910
8,083	Seminars and Courses	14,840	14,860	16,240
	Grants and Subscriptions			
7,582	Subscriptions to Professional Bodies	8,970	8,240	9,150
	Miscellaneous			
107	Other	130	50	80
	Income			
(351)	Other	(10,300)	(31,300)	(43,560)
1,255,691	TOTAL NET EXPENDITURE	1,328,700	1,190,840	1,285,480

POLICY, PERFORMANCE & PARTNERSHIPS	Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
Employees	2	POLICY, PERFORMANCE & PARTNERSHIPS	L	L	2
852.210         Salaries         889,160         871,550         953,460           24,895         Appointment of New Staff         2,000         15,560         0           1,800         Agency Staff         2,000         650         2,000           3,542         Training         2,620         520         2,530           1,683         Other         1,750         1,900         2,000           Premises Related Expenses         0         0         0         0           0         Repairs and Maintenance         0         0         0         0           0         Charlowances         26,170         23,980         25,070           22,553         Car Allowances         26,170         23,980         25,070           3166         Equipment, Furniture and Materials         2,100         1,400         1,340           1,965         Clothing and Laundry         1,220         900         700           758         Printing, Stationery and Office Exps         1,460         1,180         1,500           1,032         Books and Manuals         2,000         1,510         1,690           0         Legal         0         0         0         0 <tr< td=""><td></td><td>EXPENDITURE</td><td></td><td></td><td></td></tr<>		EXPENDITURE			
24,895		Employees			
1,800	852,210	Salaries	889,160	871,550	953,460
1,542	24,895	Appointment of New Staff	0	15,560	
1,683		Agency Staff	2,000	650	2,000
Premises Related Expenses	,	•			
0         Garage Rents         0         0         0           0         Repairs and Maintenance         0         0         0           0         Other         0         0         0           Transport Related Expenses           22,553         Car Allowances         26,170         23,980         25,070           Supplies and Services           166         Equipment, Furniture and Materials         2,100         1,400         1,340           1,965         Clothing and Laundry         1,220         900         700           758         Printing, Stationery and Office Exps         1,460         1,180         1,500           1,032         Books and Manuals         2,000         1,510         1,690           0         Internal Audif Fees         0         0         0         0           0         Legal         0         0         0         0           0         Professional and Consultancy         150         0         0         0           2,100         Professional and Consultancy         150         0         0         0           0         Other         0         0         0         0         0	1,683		1,750	1,900	2,000
0         Repairs and Maintenance         0         0         0           0         Other         0         0         0           Transport Related Expenses         26,170         23,980         25,070           Supplies and Services         supplies and Services         166         Equipment, Furniture and Materials         2,100         1,400         1,340           1,965         Clothing and Laundry         1,220         900         700           758         Printing, Stationery and Office Exps         1,460         1,180         1,500           1,032         Books and Manuals         2,000         1,510         1,690           0         Internal Audit Fees         0         0         0           0         Legal         0         0         0           0         Legal         0         0         0           0         Bank Charges         0         0         0           2-rices         2         0         0         0           2-rices         0         0         0         0           2-rices         2         0         0         0           2-rices         2         0         0         0 <td></td> <td></td> <td></td> <td></td> <td></td>					
O Other         O Other         O Other           Transport Related Expenses         26,170         23,980         25,070           Supplies and Services         3         2,100         1,400         1,340           1,965         Clothing and Laundry         1,220         900         700           758         Printing, Stationery and Office Exps         1,460         1,180         1,500           1,032         Books and Manuals         2,000         1,510         1,690           0         Internal Audit Fees         0         0         0           0         Legal         0         0         0           0         Bank Charges         0         0         0           0         Bank Charges         0         0         0           2,100         Professional and Consultancy         150         0         0           0         Data Capture         0         0         0           0         Other         0         0         0           2,509         Telephones         4,520         3,200         2,910           2,509         Telephones         4,520         3,200         2,910           0         Purchas					
Transport Related Expenses   26,170   23,980   25,070   Supplies and Services		·			
Car Allowances	0		0	0	0
Supplies and Services					
166         Equipment, Furniture and Materials         2,100         1,400         1,340           1,965         Clothing and Laundry         1,220         900         700           758         Printing, Stationery and Office Exps         1,460         1,180         1,500           1,032         Books and Manuals         2,000         1,510         1,690           0         Internal Audit Fees         0         0         0           0         Legal         0         0         0           0         Bank Charges         0         0         0           Services         Services         Services         0         0         0           2,100         Professional and Consultancy         150         0         0         0           0         Data Capture         0 <td< td=""><td>22,553</td><td></td><td>26,170</td><td>23,980</td><td>25,070</td></td<>	22,553		26,170	23,980	25,070
1,965		• •			
758         Printing, Stationery and Office Exps         1,460         1,180         1,500           1,032         Books and Manuals         2,000         1,510         1,690           0         Internal Audit Fees         0         0         0           0         Legal         0         0         0           0         Bank Charges         0         0         0           0         Professional and Consultancy         150         0         0           0         Data Capture         0         0         0         0           0         Other         0         0         0         0           0         Other         0         0         0         0           2,509         Telephones         4,520         3,200         2,910           0         Purchase of Equipment         0         0         0         0           0         Repairs and Maintenance         100         0         0         0         0           0         Rental and Operational Leases         0         0         0         0         0         0         0         0         0         0         0         0         0         <		·			
1,032         Books and Manuals         2,000         1,510         1,690           0         Internal Audit Fees         0         0         0           0         Legal         0         0         0           0         Bank Charges         0         0         0           Services         0         0         0         0           2,100         Professional and Consultancy         150         0         0           0         Data Capture         0         0         0         0           0         Other         0         0         0         0           0         Communications and Computing         0         0         0         0           3,732         Postage         5,140         2,470         2,510           2,509         Telephones         4,520         3,200         2,910           0         Purchase of Equipment         0         0         0           0         Software         0         0         0         0           0         Repairs and Maintenance         100         0         0         0         0         0         0         0         0         0	•		·		
0         Internal Audit Fees         0         0         0           0         Legal         0         0         0           0         Bank Charges         0         0         0           2,100         Professional and Consultancy         150         0         0           0         Data Capture         0         0         0         0           0         Other         0 <td></td> <td></td> <td></td> <td>·</td> <td>·</td>				·	·
0         Legal O O O O O O O O O O O O O O O O O O O					
0         Bank Charges Services         0         0         0           2,100         Professional and Consultancy         150         0         0           0         Data Capiture         0         0         0           0         Other         0         0         0           Communications and Computing         5,140         2,470         2,510           3,732         Postage         5,140         2,470         2,510           2,509         Telephones         4,520         3,200         2,910           0         Purchase of Equipment         0         0         0           0         Software         0         0         0           0         Repairs and Maintenance         100         0         0           0         Rental and Operational Leases         0         0         0           0         Rental and Operational Leases         0         0         0           0         Materials         0         0         0           0         Materials         0         0         0           0         Stationery         0         0         0           0         Staff Subscistence					
Services   Services   2,100					
2,100       Professional and Consultancy       150       0       0         0       Data Capture       0       0       0         0       Other       0       0       0         Communications and Computing       3,732       Postage       5,140       2,470       2,510         2,509       Telephones       4,520       3,200       2,910         0       Purchase of Equipment       0       0       0         0       Software       0       0       0         0       Repairs and Maintenance       100       0       0         0       Repairs and Maintenance       100       0       0         0       Repairs and Operational Leases       0       0       0         0       Rental and Operational Leases       0       0       0         0       Materials       0       0       0         0       Stationery       0       0       0         0       Staff Subsistence       1,430       340       640         10,847       Seminars and Courses       16,350       10,290       12,850         Miscellaneous       Subscriptions to Professional Bodies <td< td=""><td>0</td><td></td><td>0</td><td>0</td><td>0</td></td<>	0		0	0	0
0         Data Capture         0         0         0           0         Other         0         0         0           Communications and Computing         0         0         0           3,732         Postage         5,140         2,470         2,510           2,509         Telephones         4,520         3,200         2,910           0         Purchase of Equipment         0         0         0           0         Purchase of Equipment         0         0         0           0         Software         0         0         0         0           0         Repairs and Maintenance         100         0         0         0         0           0         Repairs and Maintenance         100         0	0.400		450	•	•
0         Other Communications and Computing         0         0         0           3,732         Postage         5,140         2,470         2,510           2,509         Telephones         4,520         3,200         2,910           0         Purchase of Equipment         0         0         0           0         Purchase of Equipment         0         0         0           0         Repairs and Maintenance         0         0         0           0         Repairs and Maintenance         100         0         0           0         Rental and Operational Leases         0         0         0         0           0         Rental and Operational Leases         0         0         0         0         0           0         Debit Cards         0 <td></td> <td></td> <td></td> <td></td> <td></td>					
Communications and Computing   3,732					
3,732         Postage         5,140         2,470         2,510           2,509         Telephones         4,520         3,200         2,910           0         Purchase of Equipment         0         0         0           0         Software         0         0         0           0         Repairs and Maintenance         100         0         0           0         Rental and Operational Leases         0         0         0           0         Rental and Operational Leases         0         0         0           0         Rental and Operational Leases         0         0         0           0         Materials         0         0         0           0         Materials         0         0         0           0         Stationery         0         0         0           0         Insurance         0         0         0           416         Staff Subsistence         1,430         340         640           10,847         Seminars and Courses         16,350         10,290         12,850           Grants and Subscriptions         1,230         1,820         1,950           Miscellaneous <td>0</td> <td></td> <td>0</td> <td>0</td> <td>0</td>	0		0	0	0
2,509         Telephones         4,520         3,200         2,910           0         Purchase of Equipment         0         0         0           0         Software         0         0         0           0         Repairs and Maintenance         100         0         0           0         Rental and Operational Leases         0         0         0           0         Debit Cards         0         0         0           0         Materials         0         0         0           0         Stationery         0         0         0           0         Insurance         0         0         0           0         Insurance         1         0         0         0           0         Expenses         1         1         340         640           10,847         Seminars and Courses         16,350         10,290         12,850           Grants and Subscriptions         1,230         1,820         1,950           Miscellaneous         1,950         1,950         1,950           Miscellaneous         630         19,530         750           Capital Financing Costs         0	0.700	· •	F 4 40	0.470	0.540
0         Purchase of Equipment         0         0         0           0         Software         0         0         0           0         Repairs and Maintenance         100         0         0           0         Rental and Operational Leases         0         0         0           0         Debit Cards         0         0         0           0         Materials         0         0         0           0         Stationery         0         0         0           0         Insurance         0         0         0         0           Expenses         416         Staff Subsistence         1,430         340         640           10,847         Seminars and Courses         16,350         10,290         12,850           Grants and Subscriptions         1,230         1,820         1,950           Miscellaneous         1,950         1,950         1,950           Miscellaneous         630         19,530         750           Capital Financing Costs         0         0         0           Capital Charges         0         0         0           Income         0         0         0			·		
0         Software         0         0         0           0         Repairs and Maintenance         100         0         0           0         Rental and Operational Leases         0         0         0           0         Debit Cards         0         0         0           0         Materials         0         0         0           0         Stationery         0         0         0           0         Insurance         0         0         0           Expenses         1,430         340         640           10,847         Seminars and Courses         16,350         10,290         12,850           Grants and Subscriptions         1,230         1,820         1,950           Miscellaneous         30         19,530         750           Capital Financing Costs         630         19,530         750           Capital Charges         0         0         0           Income         0         0         0           0         Government Grants         0         0         0           0         Government Grants         0         0         0           0         Other <td></td> <td>•</td> <td>,</td> <td>·</td> <td>•</td>		•	,	·	•
0         Repairs and Maintenance         100         0         0           0         Rental and Operational Leases         0         0         0           0         Debit Cards         0         0         0           0         Materials         0         0         0           0         Stationery         0         0         0           0         Insurance         0         0         0         0           Expenses         416         Staff Subsistence         1,430         340         640           10,847         Seminars and Courses         16,350         10,290         12,850           Grants and Subscriptions         1,230         1,820         1,950           Miscellaneous         3         19,530         750           Capital Financing Costs         0         0         0           Capital Charges         0         0         0           Income         0         0         0           O Government Grants         0         0         0           (9,226)         Other         (19,860)         (39,330)         (25,000)		• •			
0         Rental and Operational Leases         0         0         0           0         Debit Cards         0         0         0           0         Materials         0         0         0           0         Stationery         0         0         0           0         Insurance         0         0         0         0           Expenses         Expenses           416         Staff Subsistence         1,430         340         640           10,847         Seminars and Courses         16,350         10,290         12,850           Grants and Subscriptions         1,230         1,820         1,950           Miscellaneous         30         19,530         750           Capital Financing Costs         0         0         0           0         Capital Charges         0         0         0           0         Government Grants         0         0         0           0         Government Grants         0         0         0           0         Other         (19,860)         (39,330)         (25,000)					
0         Debit Cards         0         0         0           0         Materials         0         0         0           0         Stationery         0         0         0           0         Insurance         0         0         0           Expenses           416         Staff Subsistence         1,430         340         640           10,847         Seminars and Courses         16,350         10,290         12,850           Grants and Subscriptions         The Subscriptions to Professional Bodies         1,230         1,820         1,950           Miscellaneous         Miscellaneous         630         19,530         750           Capital Financing Costs         0         0         0           0         Capital Charges         0         0         0           Income         0         0         0         0           0         Government Grants         0         0         0           0         Government Grants         0         0         0           0         Other         (19,860)         (39,330)         (25,000)					
0       Materials       0       0       0         0       Stationery       0       0       0         0       Insurance       0       0       0         Expenses         416       Staff Subsistence       1,430       340       640         10,847       Seminars and Courses       16,350       10,290       12,850         Grants and Subscriptions       3       1,230       1,820       1,950         Miscellaneous       3       19,530       750         Capital Financing Costs       630       19,530       750         Capital Financing Costs       0       0       0         0       Capital Charges       0       0       0         Income       0       0       0         0       Government Grants       0       0       0         (9,226)       Other       (19,860)       (39,330)       (25,000)					
0       Stationery 0 0 0 0 0       0 0 0         0       Insurance 0 0 0 0       0 0         Expenses         416       Staff Subsistence 1,430 340 640         10,847       Seminars and Courses 16,350 10,290 12,850         Grants and Subscriptions Subscriptions Subscriptions Subscriptions to Professional Bodies 1,230 1,820 1,950 Miscellaneous         930       Other 630 19,530 750         Capital Financing Costs Capital Financing Costs Capital Charges 0 0 0 0 0 0 Income (10,000)         0       Government Grants 0 0 0 0 0 0 (9,226) Other (19,860) (39,330) (25,000)					
0       Insurance       0       0       0         Expenses       416       Staff Subsistence       1,430       340       640         10,847       Seminars and Courses       16,350       10,290       12,850         Grants and Subscriptions       Usubscriptions         1,761       Subscriptions to Professional Bodies       1,230       1,820       1,950         Miscellaneous       Capital Financing Costs       Capital Financing Costs       Capital Financing Costs         0       Capital Charges       0       0       0         Income       0       0       0         0       Government Grants       0       0       0         (9,226)       Other       (19,860)       (39,330)       (25,000)					
Expenses   416		•			
416       Staff Subsistence       1,430       340       640         10,847       Seminars and Courses       16,350       10,290       12,850         Grants and Subscriptions         1,761       Subscriptions to Professional Bodies       1,230       1,820       1,950         Miscellaneous         930       Other       630       19,530       750         Capital Financing Costs         0       Capital Charges       0       0       0         Income       0       0       0       0         0       Government Grants       0       0       0       0         (9,226)       Other       (19,860)       (39,330)       (25,000)	O		O	O	O
10,847       Seminars and Courses Grants and Subscriptions       16,350       10,290       12,850         1,761       Subscriptions to Professional Bodies Miscellaneous       1,230       1,820       1,950         930       Other       630       19,530       750         Capital Financing Costs       0       0       0         0       Capital Charges       0       0       0         Income       0       0       0       0         (9,226)       Other       (19,860)       (39,330)       (25,000)	416		1 430	340	640
Grants and Subscriptions   1,761   Subscriptions to Professional Bodies   1,230   1,820   1,950					
1,761       Subscriptions to Professional Bodies       1,230       1,820       1,950         Miscellaneous         930       Other       630       19,530       750         Capital Financing Costs         0       Capital Charges       0       0       0         Income       0       0       0         (9,226)       Other       (19,860)       (39,330)       (25,000)	10,011		10,000	10,200	12,000
Miscellaneous   930   Other   630   19,530   750	1.761		1.230	1.820	1.950
930 Other 630 19,530 750  Capital Financing Costs  0 Capital Charges 0 0 0  Income  0 Government Grants 0 0 0  (9,226) Other (19,860) (39,330) (25,000)	.,	•	.,200	.,020	.,000
Capital Financing Costs         0       Capital Charges       0       0       0         Income       0       0       0       0         (9,226)       Other       (19,860)       (39,330)       (25,000)	930		630	19.530	750
0       Capital Charges       0       0       0         Income       0       Government Grants       0       0       0         (9,226)       Other       (19,860)       (39,330)       (25,000)	-			,	
Income  0 Government Grants 0 0 0 0 (9,226) Other (19,860) (39,330) (25,000)	0		0	0	0
0 Government Grants 0 0 0 0 (9,226) Other (19,860) (39,330) (25,000)	-		•	÷	•
(9,226) Other (19,860) (39,330) (25,000)	0		0	0	0
923,673         TOTAL NET EXPENDITURE         938,170         917,470         986,900					
	923,673	TOTAL NET EXPENDITURE	938,170	917,470	986,900

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08
۷	FINANCE AND SUPPORT SERVICES (Excluding ICT)	L	L	L
	EXPENDITURE			
	Employees			
2,156,118	Salaries	2,344,670	2,287,550	2,447,450
22,801	Appointment of New Staff	15,570	17,080	15,890
84,043	Agency Staff	40,800	141,020	27,820
2,202	Training	4,400	4,400	6,460
7,137	Other	0	0	0
	Premises Related Expenses			
1,232	Garage Rents	990	1,110	1,310
0	Repairs and Maintenance	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
30,087	Car Allowances	34,800	35,330	39,130
	Supplies and Services			
93,240	Equipment, Furniture and Materials	81,530	86,120	86,180
266	Clothing and Laundry	970	920	940
43,975	Printing, Stationery and Office Exps	42,320	42,510	40,300
18,940	Books and Manuals	27,200	27,100	18,130
85,248	Internal Audit Fees	88,200	87,270	80,540
4,835	Legal	8,200	4,500	6,000
3,040	Bank Charges	2,820	4,600	4,980
	Services			_
1,856	Professional and Consultancy	5,040	0	0
0	Data Capture	2,200	2,200	2,260
9,513	Other	7,420	8,420	8,630
00.400	Communications and Computing	00.500	22.222	07.000
69,183	Postage	63,580	68,300	67,090
1,329	Telephones	1,680	1,340	1,210
0	Purchase of Equipment	0	0	100
16,858	Software	5,070	5,560	5,200
7	Repairs and Maintenance	1,250	400	770
4,777	Rental and Operational Leases	6,550	3,200	3,110
8,523	Debit Cards	14,000	7,800	4,500
0	Materials	0	0	0
0	Stationery	0	0	0
204	Insurance	230	200	200
0.500	Expenses	0.000	0.000	0.040
2,536	Staff Subsistence	2,820	2,920	3,010
18,766	Seminars and Courses	21,050	20,990	21,500
F 040	Grants and Subscriptions	7.000	7,000	0.000
5,648	Subscriptions to Professional Bodies	7,880	7,880	8,060
000	Miscellaneous	4.400	4.400	4.400
962	Other	1,100	1,100	1,100
0	Capital Financing Costs	0	0	0
0	Capital Charges	0	0	0
(70.000)	Income	(70.000)	^	^
(72,200)	Government Grants	(72,200)	(2,000)	(4 F00)
(10,131)	Other	(3,780)	(2,000)	(4,500)
2,610,995	TOTAL NET EXPENDITURE	2,756,360	2,867,820	2,897,370
2,010,333	TOTAL INLT EXILIBITION	2,730,300	2,001,020	2,031,310

FINANCE AND SUPPORT SERVICES   INFORMATION AND COMMUNICATIONS TECHNOLOGY	Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
Employees	~			~	~
419,051					
A,637	410.051	• •	697 220	700 900	719.070
0         Agency Staff         0         <			,	,	,
0         Training Other         30,000         24,000         30,750           0         Other         0         0         0           Premises Related Expenses         10,000         16,180         5,130           0         Other         0         0         0           1 Transport Related Expenses         2,900         4,300         4,140           Supplies and Services         2,900         4,300         4,140           328         Equipment, Furniture and Materials         100         250         360           59         Printing, Stationery and Office Exps         0         700         1,030           0         Books and Manuals         50         100         100           0         Legal         0         0         0         0           269,715         Professional and Consultancy         77,730         81,450         57,410         0         0           0         Other         0         0         0         0         0         0         0           275         Postage         310         310         320         0         3         320         11,124         Purchase of Equipment         11,414         6,620	,		,	,	,
0         Other         0         0         0           Premises Related Expenses         0         10,000         16,180         5,130           0         Other         0         0         0         0           Transport Related Expenses         2,900         4,300         4,140           Supplies and Services         Supplies and Services         2,900         4,300         4,140           328         Equipment, Furniture and Materials         100         250         360           59         Printing, Stationery and Office Exps         0         700         1,030           0         Books and Manuals         50         100         100           0         Legal         0         0         0         0           Services         Services         3         81,450         57,410         0         0         0         0           269,715         Professional and Consultancy         77,730         81,450         57,410         0					
Premises Related Expenses		· · · · · · · · · · · · · · · · · · ·	,	,	
0         Repairs and Maintenance         10,000         16,180         5,130           0         Other         0         0         0           2,927         Car Allowances         2,900         4,300         4,140           Supplies and Services         Supplies and Services         328         Equipment, Furniture and Materials         100         250         360           59         Printing, Stationery and Office Exps         0         700         1,030           0         Books and Manuals         50         100         100           0         Legal         0         0         0         0           269,715         Professional and Consultancy         77,730         81,450         57,410           0         Other         0         0         0         0           275         Postage         310         310         320         34,394         1elephones         39,590         41,570         43,290           11,124         Purchase of Equipment         11,410         6,620         16,920         37,316         Software         35,860         45,230         35,360         24,683         Development of Orchard         27,560         17,560         18,000         0	O		O	U	O
Outher Transport Related Expenses         0         0         0           2,927         Car Allowances         2,900         4,300         4,140           Supplies and Services         328         Equipment, Furniture and Materials         100         250         360           59         Printing, Stationery and Office Exps         0         700         1,030           0         Books and Manuals         50         100         100           0         Legal         0         0         0         0           Services         3ervices	0	•	10 000	16 180	5 130
Transport Related Expenses		·	,	-,	
Car Allowances   2,900   4,300   4,140   Supplies and Services   328	Ŭ		Ü	· ·	Ü
Supplies and Services   Supplies and Manuals   Supplies and Supplies a	2.927	·	2.900	4.300	4.140
328         Equipment, Furniture and Materials         100         250         360           59         Printing, Stationery and Office Exps         0         700         1,030           0         Books and Manuals         50         100         100           0         Legal         0         0         0           269,715         Professional and Consultancy         77,730         81,450         57,410           0         Other         0         0         0         0           Communications and Computing         0         0         0         0         0           275         Postage         310         310         320         320         34,394         Telephones         39,590         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43,290         41,570         43	_,		_,	,,	.,
59         Printing, Stationery and Office Exps         0         700         1,030           0         Books and Manuals         50         100         100           0         Legal         0         0         0         0           269,715         Professional and Consultancy         77,730         81,450         57,410         0         0         0         0           275         Postage         310         310         320         34,394         Telephones         39,590         41,570         43,290         31,124         Purchase of Equipment         11,410         6,620         16,920         37,316         Software         35,860         45,230         35,360         24,683         Development of Orchard         27,560         17,560         18,000         36,360         24,683         Development of Orchard         159,280         196,070         215,310         36,424         Repairs and Maintenance         159,280         196,070         215,310         36,600         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         <	328	• •	100	250	360
0         Books and Manuals         50         100         100           0         Legal         0         0         0           Services         Services         Total         1         0         0         0           269,715         Professional and Consultancy         77,730         81,450         57,410         0         0         0         0           Communications and Computing         Communications and Computing         310         310         310         320         32,343         310         310         320         34,394         Telephones         39,590         41,570         43,290         11,124         Purchase of Equipment         11,410         6,620         16,920         37,316         Software         35,860         45,230         35,360         24,683         Development of Orchard         27,560         17,560         18,000         18,000         186,424         Repairs and Maintenance         159,280         196,070         215,310         0		• • •			
0         Legal Services         0         0         0           269,715         Professional and Consultancy         77,730         81,450         57,410           0         Other         0         0         0         0           275         Postage         310         310         320           34,394         Telephones         39,590         41,570         43,290           11,124         Purchase of Equipment         11,410         6,620         16,920           37,316         Software         35,860         45,230         35,860           24,683         Development of Orchard         27,560         17,560         18,000           186,424         Repairs and Maintenance         159,280         196,070         215,310           0         Rental and Operational Leases         5,600         0         0         0           1,000         Stationery         0         0         0         0         0           5,932         Insurance         5,980         6,570         6,730         8         6,730         8         6,730         8         6,730         6,730         6,730         6,730         6,730         6,730         6,730         6,73		· · · · · · · · · · · · · · · · · · ·	50	100	,
Services   Professional and Consultancy   77,730   81,450   57,410   0   Other   0   0   0   0   0   0   0   0   0				0	
0         Other Communications and Computing         0         0         0           275         Postage         310         310         320           34,394         Telephones         39,590         41,570         43,290           11,124         Purchase of Equipment         11,410         6,620         16,920           37,316         Software         35,860         45,230         35,360           24,683         Development of Orchard         27,560         17,560         18,000           186,424         Repairs and Maintenance         159,280         196,070         215,310           0         Rental and Operational Leases         5,600         0         0         0           0         Materials         0         0         0         0         0           1,000         Stationery         0         0         0         0         0         0           5,932         Insurance         5,980         6,570         6,730         Expenses         4,550         2,550         5,690           6712         Seminars and Courses         4,550         2,550         5,690         5,690           67221         Subscriptions to Professional Bodies         1,300<		· · · · · · · · · · · · · · · · · · ·			
0         Other Communications and Computing         0         0         0           275         Postage         310         310         320           34,394         Telephones         39,590         41,570         43,290           11,124         Purchase of Equipment         11,410         6,620         16,920           37,316         Software         35,860         45,230         35,360           24,683         Development of Orchard         27,560         17,560         18,000           186,424         Repairs and Maintenance         159,280         196,070         215,310           0         Rental and Operational Leases         5,600         0         0         0           0         Materials         0         0         0         0         0           1,000         Stationery         0         0         0         0         0         0           5,932         Insurance         5,980         6,570         6,730         Expenses         372         Staff Subscistence         790         790         810         5,172         Seminars and Courses         4,550         2,550         5,690         5,690         6,670         6,690         6,690	269,715		77,730	81,450	57,410
275         Postage         310         310         320           34,394         Telephones         39,590         41,570         43,290           11,124         Purchase of Equipment         11,410         6,620         16,920           37,316         Software         35,860         45,230         35,360           24,683         Development of Orchard         27,560         17,560         18,000           186,424         Repairs and Maintenance         159,280         196,070         215,310           0         Rental and Operational Leases         5,600         0         0         0           0         Materials         0         0         0         0           1,000         Stationery         0         0         0         0           5,932         Insurance         5,980         6,570         6,730           Expenses         790         790         810           5,172         Seminars and Courses         4,550         2,550         5,690           Grants and Subscriptions         3,300         3,300         3,380           Agency and Contracted Services         1,170,703         External Contracted Services         698,080         638,080	0	· · · · · · · · · · · · · · · · · · ·	0	0	
34,394         Telephones         39,590         41,570         43,290           11,124         Purchase of Equipment         11,410         6,620         16,920           37,316         Software         35,860         45,230         35,360           24,683         Development of Orchard         27,560         17,560         18,000           186,424         Repairs and Maintenance         159,280         196,070         215,310           0         Rental and Operational Leases         5,600         0         0         0           0         Materials         0         0         0         0           1,000         Stationery         0         0         0         0           5,932         Insurance         5,980         6,570         6,730           Expenses         790         790         810           5,172         Seminars and Courses         4,550         2,550         5,690           Grants and Subscriptions         3,300         3,380         3,380           Agency and Contracted Services         1,300         3,300         3,380           1,170,703         External Contractors         698,080         638,080         654,000 <td< td=""><td></td><td>Communications and Computing</td><td></td><td></td><td></td></td<>		Communications and Computing			
11,124       Purchase of Equipment       11,410       6,620       16,920         37,316       Software       35,860       45,230       35,360         24,683       Development of Orchard       27,560       17,560       18,000         186,424       Repairs and Maintenance       159,280       196,070       215,310         0       Rental and Operational Leases       5,600       0       0         0       Materials       0       0       0       0         1,000       Stationery       0       0       0       0         5,932       Insurance       5,980       6,570       6,730         Expenses       790       790       810         5,172       Seminars and Courses       4,550       2,550       5,690         Grants and Subscriptions       2,321       Subscriptions to Professional Bodies       1,300       3,300       3,380         Agency and Contracted Services       1,170,703       External Contractors       698,080       638,080       654,000         Capital Financing Costs       720,550       512,790       568,270         Income       0       0       0       0         Other       0       0 <td< td=""><td>275</td><td>Postage</td><td>310</td><td>310</td><td>320</td></td<>	275	Postage	310	310	320
37,316         Software         35,860         45,230         35,360           24,683         Development of Orchard         27,560         17,560         18,000           186,424         Repairs and Maintenance         159,280         196,070         215,310           0         Rental and Operational Leases         5,600         0         0         0           0         Materials         0         0         0         0           1,000         Stationery         0         0         0         0           5,932         Insurance         5,980         6,570         6,730           Expenses         790         790         810         810           5,172         Seminars and Courses         4,550         2,550         5,690           Grants and Subscriptions         1,300         3,300         3,380           2,321         Subscriptions to Professional Bodies         1,300         3,300         3,380           Agency and Contracted Services         698,080         638,080         654,000           Capital Financing Costs         720,550         512,790         568,270           Income         0         0         0         0           Other <td>34,394</td> <td>Telephones</td> <td>39,590</td> <td>41,570</td> <td>43,290</td>	34,394	Telephones	39,590	41,570	43,290
24,683         Development of Orchard         27,560         17,560         18,000           186,424         Repairs and Maintenance         159,280         196,070         215,310           0         Rental and Operational Leases         5,600         0         0           0         Materials         0         0         0           1,000         Stationery         0         0         0           1,000         Stationery         0         0         0           5,932         Insurance         5,980         6,570         6,730           Expenses         372         Staff Subsistence         790         790         810           5,172         Seminars and Courses         4,550         2,550         5,690           Grants and Subscriptions         1,300         3,300         3,380           Agency and Contracted Services         1,300         3,300         3,380           1,170,703         External Contractors         698,080         638,080         654,000           Capital Financing Costs         720,550         512,790         568,270           Income         0         0         0         0           0         Government Grants         0<	11,124	Purchase of Equipment	11,410	6,620	16,920
186,424         Repairs and Maintenance         159,280         196,070         215,310           0         Rental and Operational Leases         5,600         0         0           0         Materials         0         0         0           1,000         Stationery         0         0         0           5,932         Insurance         5,980         6,570         6,730           Expenses         790         790         810           5,172         Seminars and Courses         4,550         2,550         5,690           Grants and Subscriptions         3,300         3,300         3,380           Agency and Contracted Services         1,300         3,300         3,380           1,170,703         External Contractors         698,080         638,080         654,000           Capital Financing Costs         720,550         512,790         568,270           Income         0         0         0         0           0         Government Grants         0         0         0           0         Other         0         0         0	37,316	Software	35,860	45,230	35,360
0         Rental and Operational Leases         5,600         0         0           0         Materials         0         0         0           1,000         Stationery         0         0         0           5,932         Insurance         5,980         6,570         6,730           Expenses         Expenses           372         Staff Subsistence         790         790         810           5,172         Seminars and Courses         4,550         2,550         5,690           Grants and Subscriptions         Grants and Subscriptions           2,321         Subscriptions to Professional Bodies         1,300         3,300         3,380           Agency and Contracted Services         Agency and Contracted Services           1,170,703         External Contractors         698,080         638,080         654,000           Capital Financing Costs         720,550         512,790         568,270           Income         0         0         0           0         Other         0         0		Development of Orchard	27,560	17,560	18,000
0       Materials       0       0       0         1,000       Stationery       0       0       0         5,932       Insurance       5,980       6,570       6,730         Expenses         372       Staff Subsistence       790       790       810         5,172       Seminars and Courses       4,550       2,550       5,690         Grants and Subscriptions       3,300       3,380         Agency and Contracted Services       1,300       3,300       3,380         Agency and Contracted Services       698,080       638,080       654,000         Capital Financing Costs       698,080       638,080       654,000         Capital Charges       720,550       512,790       568,270         Income       0       0       0         0       Government Grants       0       0       0         0       Other       0       0       0	186,424	Repairs and Maintenance	159,280	196,070	215,310
1,000       Stationery       0       0       0         5,932       Insurance       5,980       6,570       6,730         Expenses         372       Staff Subsistence       790       790       810         5,172       Seminars and Courses       4,550       2,550       5,690         Grants and Subscriptions       Subscriptions to Professional Bodies       1,300       3,300       3,380         Agency and Contracted Services       Agency and Contracted Services       698,080       638,080       654,000         Capital Financing Costs       Capital Financing Costs       720,550       512,790       568,270         Income       0       0       0       0         0       Government Grants       0       0       0         0       Other       0       0       0	0	Rental and Operational Leases	5,600	0	0
5,932         Insurance         5,980         6,570         6,730           Expenses         372         Staff Subsistence         790         790         810           5,172         Seminars and Courses         4,550         2,550         5,690           Grants and Subscriptions         3,300         3,300         3,380           Agency and Contracted Services         1,170,703         External Contractors         698,080         638,080         654,000           Capital Financing Costs         Capital Charges         720,550         512,790         568,270           Income         0         Government Grants         0         0         0           0         Other         0         0         0	0	Materials	0	0	0
Expenses   790   790   810   5,172   Seminars and Courses   4,550   2,550   5,690   67   67   790   790   810   790   790   810   790   790   810   790   790   810   790	,	Stationery		0	0
372         Staff Subsistence         790         790         810           5,172         Seminars and Courses         4,550         2,550         5,690           Grants and Subscriptions         3,300         3,300         3,380           Agency and Contracted Services         4,300         3,300         3,380           Agency and Contracted Services         698,080         638,080         654,000           Capital Financing Costs         720,550         512,790         568,270           Income         0         0         0           0         Government Grants         0         0         0           0         Other         0         0         0	5,932		5,980	6,570	6,730
5,172       Seminars and Courses       4,550       2,550       5,690         Grants and Subscriptions       3,300       3,380       3,380       3,380       3,380       3,380       3,380       3,380       654,000		•			
Grants and Subscriptions   2,321   Subscriptions to Professional Bodies   1,300   3,300   3,380					
2,321       Subscriptions to Professional Bodies       1,300       3,300       3,380         Agency and Contracted Services       698,080       638,080       654,000         Capital Financing Costs       720,550       512,790       568,270         Income       0       0       0       0         0       Other       0       0       0	5,172		4,550	2,550	5,690
Agency and Contracted Services  1,170,703 External Contractors 698,080 638,080 654,000  Capital Financing Costs  691,805 Capital Charges 720,550 512,790 568,270  Income  0 Government Grants 0 0 0 0  0 Other 0 0 0		·			
1,170,703     External Contractors Capital Financing Costs     698,080     638,080     654,000       691,805     Capital Charges Income     720,550     512,790     568,270       0     Government Grants     0     0     0       0     Other     0     0     0	2,321	·	1,300	3,300	3,380
Capital Financing Costs           691,805         Capital Charges         720,550         512,790         568,270           Income         0         0         0         0           0         Other         0         0         0		0 ,			
691,805 Capital Charges 720,550 512,790 568,270 Income  0 Government Grants 0 0 0 0 Other 0 0 0	1,170,703		698,080	638,080	654,000
Income					
0       Government Grants       0       0       0       0         0       Other       0       0       0       0	691,805		720,550	512,790	568,270
0 Other 0 0 0				_	_
2,868,238         TOTAL NET EXPENDITURE         2,523,070         2,301,900         2,389,370	Ü	Other	Ü	U	Ü
	2,868,238	TOTAL NET EXPENDITURE	2,523,070	2,301,900	2,389,370

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
	PLANNING & SUSTAINABLE COMMUNITIES			
	EXPENDITURE			
	Employees			
2,304,019	Salaries	2,596,680	2,567,820	2,754,990
28,399	Appointment of New Staff	23,850	16,220	22,670
18,856	Agency Staff	4,720	6,280	2,680
6,624	Training	9,540	6,840	9,120
150	Other	500	130	9,120
130	Premises	300	130	U
0	Garage Rents	0	0	0
U	Transport Related Expenses	U	U	U
100,937	Car Allowances	122,840	114,110	126,530
100,937	Supplies and Services	122,040	114,110	120,550
8,893	Equipment, Furniture and Materials	10,890	5,810	8,660
326	Clothing and Laundry	30	300	30
7,220	Printing, Stationery and Office Exps	5,750	6,160	5,930
1,246	Books and Manuals	1,000	950	830
0	Legal	0	0	0.00
U	Services	U	U	U
23,360	Professional and Consultancy	0	34,430	8,250
45,798	Data Capture	32,540	62,220	29,950
45,790	Other	32,340	02,220	29,950
U	Communications and Computing	U	U	U
21,784	Postage	26,160	25,950	25,320
2,036	Telephones	3,390	1,870	1,530
2,030	Purchase of Equipment	110	110	1,530
0	Software	0	(350)	0
0	Repairs and Maintenance	0	(330)	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	50	50
U	Expenses	U	30	30
1,097	Staff Subsistence	1,420	990	1,290
5,200	Seminars and Courses	11,080	8,980	9,050
3,200	Grants and Subscriptions	11,000	0,300	9,030
6,431	Subscriptions to Professional Bodies	8,100	8,100	8,290
0,431	Miscellaneous	0,100	0,100	0,290
5,873	Other	3,140	2,630	2,870
5,675	Capital Financing Costs	3,140	2,030	2,070
269	Capital Charges	0	0	0
209	Income	U	U	O
(47,876)	Other	(134,030)	(24,680)	(50,280)
(47,070)	Julei	(134,030)	(24,000)	(30,200)
2,540,642	TOTAL NET EXPENDITURE	2,727,710	2,844,920	2,967,870
_,5 10,0 12	. C L L. LIBITORE		2,011,020	2,00.,010

AFFORDABLE HOMES	Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
Employees   Salaries   Salaries	~	AFFORDABLE HOMES	~	~	~
Employees   Salaries   Salaries		EXPENDITURE			
2,216,864   Salaries					
24,388         Appointment of New Staff         1,200         34,750         8,850           92,572         Agency Staff         40,500         54,800         21,200           9,863         Other         0         0         0           9,863         Other         0         0         0           0         Garage Rents         260         320         330           0 Other         0         0         0         0           122,773         Car Allowances         118,120         115,870         120,390           898         Equipment, Furniture and Materials         3,800         2,580         2,700           874         Clothing and Laundry         900         750         900           5,590         Printing, Stationery and Office Exps         7,280         9,150         8,430           356         Books and Manuals         600         750         950           Services         580         Printing, Stationery and Office Exps         7,280         9,150         8,430           356         Books and Manuals         600         750         950         1,050           Services         Services         530         950         1,050 <tr< td=""><td>2 216 864</td><td></td><td>2 209 190</td><td>2 069 450</td><td>2 248 110</td></tr<>	2 216 864		2 209 190	2 069 450	2 248 110
92,572         Agency Staff         40,500         54,800         21,200           183         Training         1,150         0         0           9,863         Other         0         0         0           0         Garage Rents         260         320         330           0         Other         0         0         0         0           Transport Related Expenses           122,773         Car Allowances         118,120         115,870         120,390           Supplies and Services         388         Equipment, Furniture and Materials         3,800         2,580         2,700           874         Clothing and Laundry         900         750         900           5,590         Printing, Stationery and Office Exps         7,280         9,150         8,430           366         Books and Manuals         600         750         950           736         Bank Charges         530         950         1,050           Services         5ervices         15,550         19,480         15,050           0         Data Capture         0         0         0         0           22,085         Postage         23,900					
183		• •	· · · · · · · · · · · · · · · · · · ·	•	·
9,863         Other Premises Related Expenses         0         0         0           0         Garage Rents         260         320         330           0         Other         0         0         0         0           Transport Related Expenses           122,773         Car Allowances         118,120         115,870         120,390           Supplies and Services         3,800         2,580         2,700           874         Clothing and Laundry         900         750         900           5,590         Printing, Stationery and Office Exps         7,280         9,150         8,430           356         Books and Manuals         600         750         950           736         Bank Charges         530         950         1,050           Services         5         950         950         1,050           736         Brofessional & Consultancy         15,550         19,480         15,050           Services         5         19,480         15,050           Communications and Computing         2         2,000         1,040         0         0           22,085         Postage         23,900         19,900         2,200		- ·		·	
Premises Related Expenses   260   320   330   330   0   Other   0   0   0   0   0   0   0   0   0		•	•	~	
0         Garage Rents 0 Other         260 320 330 0 Other         330 0 Other         118,120         115,870         120,390         2,580         2,700         2,700         874         Clothing and Laundry         900         750         900         550         950         950         950         550         950	2,222		-	•	-
0         Other         0         0         0           Transport Related Expenses         118,120         115,870         120,390           Supplies and Services         3,800         2,580         2,700           874         Clothing and Laundry         900         750         900           5,590         Printing, Stationery and Office Exps         7,280         9,150         8,430           366         Books and Manuals         600         750         950           736         Bank Charges         530         950         1,050           Services         5         530         950         1,050           53,554         Professional & Consultancy         15,550         19,480         15,050           0         Data Capture         0         0         0         0           0         Other         0         0         0         0           22,085         Postage         23,900         19,900         22,000           7,288         Telephones         11,270         9,810         8,070           1,524         Purchase of Equipment         2,600         6,390         2,350           375         Software         10,800	0	•	260	320	330
122,773		S .			
122,773		Transport Related Expenses			
Supplies and Services   Equipment, Furniture and Materials   3,800   2,580   2,700	122,773		118,120	115,870	120,390
898         Equipment, Furniture and Materials         3,800         2,580         2,700           874         Clothing and Laundry         900         750         900           5,590         Printing, Stationery and Office Exps         7,280         9,150         8,430           356         Books and Manuals         600         750         950           736         Bank Charges         530         950         1,050           Services         5         530         950         1,050           53,554         Professional & Consultancy         15,550         19,480         15,050           0         Data Capture         0         0         0         0           0         Other         0         0         0         0         0         0         0           22,085         Postage         23,900         19,900         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         23,50         37,50         36,00         380         360         380         360         380         37,50         37,50         3810         8,070         3810         8,070         3810         8,070         3810	,		•	•	,
874         Clothing and Laundry         900         750         900           5,590         Printing, Stationery and Office Exps         7,280         9,150         8,430           356         Books and Manuals         600         750         950           736         Bank Charges         530         950         1,050           Services           53,554         Professional & Consultancy         15,550         19,480         15,050           0         Data Capture         0         0         0         0           0         Other         0         0         0         0           0         Other         0         0         0         0           22,085         Postage         23,900         19,900         22,000           7,298         Telephones         11,270         9,810         8,070           1,524         Purchase of Equipment         2,600         6,390         2,350           375         Software         10,800         800         800           192         Repairs and Maintenance         1,000         1,000         1,000           0         Materials         0         0         0	898	• •	3,800	2,580	2,700
5,590         Printing, Stationery and Office Exps         7,280         9,150         8,430           356         Books and Manuals         600         750         950           736         Bank Charges         530         950         1,050           Services         53,554         Professional & Consultancy         15,550         19,480         15,050           0         Data Capture         0         0         0         0           Communications and Computing         0         0         0         0           Communications and Computing         22,085         Postage         23,900         19,900         22,000           7,298         Telephones         11,270         9,810         8,070           1,524         Purchase of Equipment         2,600         6,390         2,350           375         Software         10,800         800         800           192         Repairs and Maintenance         1,000         1,000         1,000           0         Materials         0         0         0         0           1,330         Staff Subsistence         2,400         2,080         2,220           10,179         Seminars and Courses         11,760 </td <td>874</td> <td></td> <td>900</td> <td>750</td> <td>900</td>	874		900	750	900
736         Bank Charges Services         530         950         1,050 Services           53,554         Professional & Consultancy         15,550         19,480         15,050           0         Data Capture         0         0         0           0         Other         0         0         0           Communications and Computing         22,000         19,900         22,000           7,298         Telephones         11,270         9,810         8,070           1,524         Purchase of Equipment         2,600         6,390         2,350           375         Software         10,800         800         800           192         Repairs and Maintenance         1,000         1,000         1,000           0         Materials         0         0         0         0           0         Stationery         0         0         0         0           0         Insurance         2,400         2,080         2,220           1,330         Staff Subsistence         2,400         2,080         2,220           10,179         Seminars and Courses         11,760         16,370         20,520           Grants and Subscriptions         6	5,590		7,280	9,150	8,430
Services   Frofessional & Consultancy   15,550   19,480   15,050   0   Data Capture   0   0   0   0   0   0   0   0   0	356	Books and Manuals	600	750	950
53,554         Professional & Consultancy         15,550         19,480         15,050           0         Data Capture         0         0         0           0         Other         0         0         0           Communications and Computing         Communications and Computing           22,085         Postage         23,900         19,900         22,000           7,298         Telephones         11,270         9,810         8,070           1,524         Purchase of Equipment         2,600         6,390         2,350           375         Software         10,800         800         800           192         Repairs and Maintenance         1,000         1,000         1,000           0         Materials         0         0         0         0           0         Stationery         0         0         0         0           0         Insurance         0         0         0         0           Expenses         11,760         16,370         20,520           Grants and Subscriptions         6,440         6,070         6,140           Miscellaneous         10,800         20,410         22,420	736	Bank Charges	530	950	1,050
0         Data Capture         0         0         0           0         Other         0         0         0           Communications and Computing         0         0         0           22,085         Postage         23,900         19,900         22,000           7,298         Telephones         11,270         9,810         8,070           1,524         Purchase of Equipment         2,600         6,390         2,350           375         Software         10,800         800         800           192         Repairs and Maintenance         1,000         1,000         1,000           0         Materials         0         0         0         0           0         Stationery         0         0         0         0           0         Insurance         0         0         0         0           Expenses         11,330         Staff Subsistence         2,400         2,080         2,220           10,179         Seminars and Courses         11,760         16,370         20,520           5,689         Subscriptions to Professional Bodies         6,440         6,070         6,140           0         Capital Fina		Services			
0         Other Communications and Computing         0         0         0           22,085         Postage         23,900         19,900         22,000           7,298         Telephones         11,270         9,810         8,070           1,524         Purchase of Equipment         2,600         6,390         2,350           375         Software         10,800         800         800           192         Repairs and Maintenance         1,000         1,000         1,000           0         Materials         0         0         0         0           0         Stationery         0         0         0         0           0         Insurance         0         0         0         0           Expenses         2,400         2,080         2,220           1,330         Staff Subsistence         2,400         2,080         2,220           10,179         Seminars and Courses         11,760         16,370         20,520           Grants and Subscriptions         6,440         6,070         6,140           Miscellaneous         10,800         20,410         22,420           Capital Financing Costs         0         0	53,554	Professional & Consultancy	15,550	19,480	15,050
Communications and Computing   22,085   Postage   23,900   19,900   22,000   7,298   Telephones   11,270   9,810   8,070   1,524   Purchase of Equipment   2,600   6,390   2,350   375   Software   10,800   800   800   800   192   Repairs and Maintenance   1,000   1,000   1,000   0   0   0   0   0   0   0   0   0	0	Data Capture	0	0	0
22,085         Postage         23,900         19,900         22,000           7,298         Telephones         11,270         9,810         8,070           1,524         Purchase of Equipment         2,600         6,390         2,350           375         Software         10,800         800         800           192         Repairs and Maintenance         1,000         1,000         1,000           0         Materials         0         0         0         0           0         Stationery         0         0         0         0           0         Insurance         0         0         0         0           Expenses         2,400         2,080         2,220           10,179         Seminars and Courses         11,760         16,370         20,520           Grants and Subscriptions         6,440         6,070         6,140           Miscellaneous         0         0         0         0           2,892         Other         10,800         20,410         22,420           Capital Financing Costs         0         0         0         0           Income         0         0         0         0	0	Other	0	0	0
7,298         Telephones         11,270         9,810         8,070           1,524         Purchase of Equipment         2,600         6,390         2,350           375         Software         10,800         800         800           192         Repairs and Maintenance         1,000         1,000         1,000           0         Materials         0         0         0           0         Stationery         0         0         0           0         Insurance         0         0         0           0         Expenses         2,400         2,080         2,220           10,179         Seminars and Courses         11,760         16,370         20,520           Grants and Subscriptions         6,440         6,070         6,140           Miscellaneous         8         Subscriptions to Professional Bodies         6,440         6,070         6,140           2,892         Other         10,800         20,410         22,420           Capital Financing Costs         0         0         0           Income         0         0         0         0           O Government Grants         0         0         0         0		Communications and Computing			
1,524       Purchase of Equipment       2,600       6,390       2,350         375       Software       10,800       800       800         192       Repairs and Maintenance       1,000       1,000       1,000         0       Materials       0       0       0         0       Stationery       0       0       0         0       Insurance       0       0       0         Expenses       2,400       2,080       2,220         10,179       Seminars and Courses       11,760       16,370       20,520         Grants and Subscriptions       6,440       6,070       6,140         Miscellaneous       10,800       20,410       22,420         Capital Financing Costs       0       0       0         0       Capital Charges       0       0       0         0       Government Grants       0       0       0         0       Government Grants       0       0       0         0       Government Grants       0       0       0         0       Other       (46,560)       (44,200)       (74,410)	22,085	Postage	23,900	19,900	22,000
375         Software         10,800         800         800           192         Repairs and Maintenance         1,000         1,000         1,000           0         Materials         0         0         0           0         Stationery         0         0         0           0         Insurance         0         0         0           Expenses         1,330         Staff Subsistence         2,400         2,080         2,220           10,179         Seminars and Courses         11,760         16,370         20,520           Grants and Subscriptions         6,440         6,070         6,140           Miscellaneous         10,800         20,410         22,420           2,892         Other         10,800         20,410         22,420           Capital Financing Costs         0         0         0           0         Capital Charges         0         0         0           0         Government Grants         0         0         0           (12,406)         Other         (46,560)         (44,200)         (74,410)	7,298		11,270	9,810	8,070
192         Repairs and Maintenance         1,000         1,000         1,000           0         Materials         0         0         0           0         Stationery         0         0         0           0         Insurance         0         0         0           Expenses         2,400         2,080         2,220           10,179         Seminars and Courses         11,760         16,370         20,520           Grants and Subscriptions         6,440         6,070         6,140           Miscellaneous         0         6,440         6,070         6,140           2,892         Other         10,800         20,410         22,420           Capital Financing Costs         0         0         0           Income         0         0         0         0           0         Government Grants         0         0         0           (12,406)         Other         (46,560)         (44,200)         (74,410)	1,524	Purchase of Equipment	2,600	6,390	2,350
0       Materials       0       0       0         0       Stationery       0       0       0         0       Insurance       0       0       0         Expenses         1,330       Staff Subsistence       2,400       2,080       2,220         10,179       Seminars and Courses       11,760       16,370       20,520         Grants and Subscriptions         5,689       Subscriptions to Professional Bodies       6,440       6,070       6,140         Miscellaneous         2,892       Other       10,800       20,410       22,420         Capital Financing Costs       0       0       0       0         0       Capital Charges       0       0       0       0         Income       0       0       0       0       0         (12,406)       Other       (46,560)       (44,200)       (74,410)	375	Software	10,800		800
0       Stationery       0       0       0         0       Insurance       0       0       0         Expenses       1,330       Staff Subsistence       2,400       2,080       2,220         10,179       Seminars and Courses       11,760       16,370       20,520         Grants and Subscriptions       Subscriptions to Professional Bodies       6,440       6,070       6,140         Miscellaneous       2,892       Other       10,800       20,410       22,420         Capital Financing Costs       Capital Financing Costs         0       Capital Charges       0       0       0         Income       0       0       0       0         0       Government Grants       0       0       0       0         (12,406)       Other       (46,560)       (44,200)       (74,410)	192	Repairs and Maintenance	1,000	1,000	1,000
0       Insurance       0       0       0         Expenses       1,330       Staff Subsistence       2,400       2,080       2,220         10,179       Seminars and Courses       11,760       16,370       20,520         Grants and Subscriptions       Subscriptions to Professional Bodies       6,440       6,070       6,140         Miscellaneous       2,892       Other       10,800       20,410       22,420         Capital Financing Costs       Capital Charges       0       0       0         0       Capital Charges       0       0       0         Income       0       0       0         0       Government Grants       0       0       0         (12,406)       Other       (46,560)       (44,200)       (74,410)	0	Materials	0	0	0
Expenses 1,330 Staff Subsistence 2,400 2,080 2,220 10,179 Seminars and Courses 11,760 16,370 20,520 Grants and Subscriptions 5,689 Subscriptions to Professional Bodies 6,440 6,070 6,140 Miscellaneous 2,892 Other 10,800 20,410 22,420 Capital Financing Costs 0 Capital Charges 0 0 0 0 0 Income 0 Government Grants 0 0 0 0 (12,406) Other (46,560) (44,200) (74,410)	0	Stationery	0	0	0
1,330       Staff Subsistence       2,400       2,080       2,220         10,179       Seminars and Courses       11,760       16,370       20,520         Grants and Subscriptions         5,689       Subscriptions to Professional Bodies       6,440       6,070       6,140         Miscellaneous         2,892       Other       10,800       20,410       22,420         Capital Financing Costs         0       Capital Charges       0       0       0         Income       0       0       0       0         0       Government Grants       0       0       0         (12,406)       Other       (46,560)       (44,200)       (74,410)	0	Insurance	0	0	0
10,179       Seminars and Courses       11,760       16,370       20,520         Grants and Subscriptions       5,689       Subscriptions to Professional Bodies       6,440       6,070       6,140         Miscellaneous       10,800       20,410       22,420         Capital Financing Costs       0       0       0       0         Income       0       0       0       0         (12,406)       Other       (46,560)       (44,200)       (74,410)		•			
Grants and Subscriptions 5,689 Subscriptions to Professional Bodies 6,440 6,070 6,140  Miscellaneous  2,892 Other 10,800 20,410 22,420  Capital Financing Costs  0 Capital Charges 0 0 0 0  Income  0 Government Grants 0 0 0  (12,406) Other (46,560) (44,200) (74,410)	1,330	Staff Subsistence	•	,	, -
5,689       Subscriptions to Professional Bodies       6,440       6,070       6,140         Miscellaneous         2,892       Other       10,800       20,410       22,420         Capital Financing Costs         0       Capital Charges       0       0       0         Income       0       0       0       0         (12,406)       Other       (46,560)       (44,200)       (74,410)	10,179	Seminars and Courses	11,760	16,370	20,520
Miscellaneous   2,892   Other   10,800   20,410   22,420		•			
2,892     Other Capital Financing Costs     10,800     20,410     22,420       0     Capital Financing Costs     0     0     0       Income     0     0     0       (12,406)     Other     0     0     0       (46,560)     (44,200)     (74,410)	5,689	•	6,440	6,070	6,140
Capital Financing Costs  0 Capital Charges 0 0 0 0  Income 0 Government Grants 0 0 0 0  (12,406) Other 0 (46,560) (44,200) (74,410)					
0       Capital Charges       0       0       0         Income       0       Government Grants       0       0       0         (12,406)       Other       (46,560)       (44,200)       (74,410)	2,892		10,800	20,410	22,420
Income  0 Government Grants 0 (12,406) Other 0 (44,200) (74,410)	_		_		
0 Government Grants 0 0 0 (12,406) Other (46,560) (44,200) (74,410)	0		0	0	0
(12,406) Other (46,560) (44,200) (74,410)					
				~	
2,567,809         TOTAL NET EXPENDITURE         2,433,490         2,347,480         2,439,070	(12,406)	Other	(46,560)	(44,200)	(74,410)
	2,567,809	TOTAL NET EXPENDITURE	2,433,490	2,347,480	2,439,070

Actual 2005/06 £		Estimate 2006/07	Revised 2006/07 £	Estimate 2007/08 £
	HEALTH AND ENVIRONMENTAL SERVICES			
	EXPENDITURE			
	Employees			
1,484,339	Salaries	1,649,810	1,569,240	1,764,370
21,181	Appointment of New Staff	16,900	10,620	12,200
6,955	Agency Staff	14,820	26,240	15,190
9,195	Training	9,350	9,350	9,590
114	Other	260	260	270
	Premises Related Expenses	200	200	2.0
0	Garage Rents	0	0	0
0	Other	0	0	0
ŭ	Transport Related Expenses	v	· ·	·
90,249	Car Allowances	99,120	97,790	108,540
00,2.0	Supplies and Services	00,.20	0.,.00	.00,0.0
2,705	Equipment ,Furniture and Materials	7,690	27,990	7,830
1,370	Clothing and Laundry	1,370	1,370	1,400
2,764	Printing, Stationery and Office Exps	2,970	2,970	3,030
4,591	Books and Manuals	4,250	4,230	4,300
545	Legal	0	24,300	0
0	Bank Charges	0	0	0
ŭ	Services	v	· ·	·
7,759	Professional & Consultancy	18,590	15,450	7,450
0	Data Capture	0	0	0
16,350	Other	14,860	14,500	26,480
10,000	Communications and Computing	14,000	14,000	20,400
7,771	Postage	8,430	8,430	8,610
6,385	Telephones	7,650	6,950	6,180
3,407	Purchase of Equipment	3,470	3,000	3,080
4,116	Software	2,300	1,060	1,050
13,980	Repairs and Maintenance	11,540	3,740	0
0	Materials	0	0	0
740	Stationery	510	0	0
3,282	Insurance	3,310	3,020	3,030
0,202	Expenses	0,0.0	0,020	3,000
1,320	Staff Subsistence	2,530	2,530	2.600
14,468	Seminars and Courses	19,420	14,760	19,560
,	Grants and Subscriptions	.0, .20	,	.0,000
6,498	Subscriptions to Professional Bodies	4,730	6,240	6,400
0, .00	Miscellaneous	.,. 00	0,2.0	3, .55
405	Other	770	770	730
	Capital Financing Costs			
0	Capital Charges	0	0	0
· ·	Income	v	· ·	· ·
0	Government Grants	0	0	0
0	Other	(230)	(480)	(230)
1,710,489	TOTAL NET EXPENDITURE	1,904,420	1,854,330	2,011,660
, ,,			,,	, ,

### **CAPITAL PROGRAMME**

### **Staffing and Central Overhead Accounts**

	Notes	Actual 2005/06 £	Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £	Estimate 2008/09 £	Estimate 2009/10 £
CAPITAL EXPENDITURE							
Resources and Staffing Portfolio Administrative Buildings							
New Cambourne Offices	1	20,124	0	323,220	0	0	0
Cambridge Office		18,860	0	0	0	0	0
Information and Customer Services P Finance and Resources Department ICT Development (inc. Contact Cen		386,131	603,750	835,850	125,000	75,000	875,000
TOTAL CAPITAL EXPENDITURE	_	425,115	603,750	1,159,070	125,000	75,000	875,000
FINANCED BY: Capital Receipts Grants General Fund		49,975 375,140 0	511,500 92,250 0	1,066,820 92,250 0	125,000 0 0	75,000 0 0	875,000 0 0
TOTAL FINANCING		425,115	603,750	1,159,070	125,000	75,000	875,000

Memorandum Note:  REVISED ESTIMATE COMPARISON WITH ORIGINAL ESTIMATE:  by adjusting for funding and other factors							
by adjusting for funding and other factors							
Figures as above	603,750	1,159,070					
Less ICT expenditure funded from grant	(92,250)	(92,250)					
Authorisation to exceed Original Estimates in 2006/07: Rollovers from 2005/06 - ICT Development (inc. Contact Centre) New Cambourne Offices	300,000 323,220						
COMPARISON OF ORIGINAL AND REVISED ESTIMATE after adjustment for funding and other fa 3	1,134,720 reduction of :	1,066,820 67,900					

### Notes:

- 1 The 2006/07 revised estimate in respect of the new Cambourne offices is the authorised rollover from 2005/06.
- 2 The 2006/07 revised estimate in respect of ICT is the original estimate and the authorised rollover from 2005/06 less savings of £67,900. These savings were mainly in respect of the Contact Centre.
- 3 The memorandum note shows the effect of the rollovers on the original estimate and confirms that the revised estimate is well within the adjusted original estimate.