

FOR INFORMATION

DETAILED REVENUE ESTIMATES  
AND CAPITAL ESTIMATES FOR THE  
STAFFING AND CENTRAL OVERHEAD ACCOUNTS

REVENUE:

REVISED 2006/2007

ESTIMATE 2007/2008

CAPITAL:

REVISED 2006/2007

ESTIMATES TO 2009/10

SUBJECT TO APPROVAL ON 14 DECEMBER 2006

# STAFFING AND OVERHEAD ACCOUNT ESTIMATES

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Actual 2005/06 £	<b>STAFFING AND CENTRAL OVERHEAD ACCOUNTS</b>	Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
	<b>SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS</b>			
	<b>Portfolio Staffing Expenditure</b>			
6,747,408	Resources, Staffing, Information and Customer Services	6,607,250	6,424,610	6,685,090
1,710,489	Environmental Health	1,904,420	1,854,330	2,011,660
2,515,676	Housing	2,409,780	2,323,330	2,404,680
2,438,795	Planning and Economic Development	2,584,320	2,655,540	2,679,590
390,418	Conservation, Sustainability and Community Planning	445,450	406,020	502,260
674,751	Community Development	660,700	660,930	694,440
0	Unallocated expenditure (vacancies, training, 2nd tier)	0	65,000	(167,000)
<u>14,477,537</u>	Staffing Expenditure excluding overheads	<u>14,611,920</u>	<u>14,389,760</u>	<u>14,810,720</u>
	<b>Overhead Accounts</b>			
121,005	Waterbeach Depot	126,630	127,370	129,530
1,814,939	Cambourne Office	1,858,880	1,210,840	1,217,800
45,423	Cambridge Office	43,210	15,840	0
338,736	Central Expenses	363,550	326,500	372,760
518,062	Central Support Services - Other	433,270	402,870	376,350
<u>17,315,702</u>	Staffing Expenditure and Overheads	<u>17,437,460</u>	<u>16,473,180</u>	<u>16,907,160</u>
(626,245)	Less Recharges included above from : Staffing to Overheads	(577,240)	(510,480)	(494,650)
<u>16,689,457</u>	<b>Net rechargeable costs</b>	<u>16,860,220</u>	<u>15,962,700</u>	<u>16,412,510</u>
(16,689,457)	Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (inc. Depot)	(16,860,220)	(15,897,700)	(16,595,430)
0	Unallocated cost/(credit) to General Fund/HRA/Capital	0	65,000	(182,920)
	Less unallocated cost apportioned to:			
0	HRA	0	(5,000)	(1,160)
0	Capital	0	0	10,320
<u>0</u>	Net unallocated cost/(credit) to General Fund Summary	<u>0</u>	<u>60,000</u>	<u>(173,760)</u>

**Effect of excluding capital charges from net rechargeable costs:**

<b>Staffing</b>				
14,477,537	Staffing Expenditure excluding overheads	14,611,920	14,389,760	14,810,720
(692,074)	Less capital charges (ICT)	(720,550)	(512,790)	(568,270)
<u>13,785,463</u>	Net staffing costs excluding capital charges	<u>13,891,370</u>	<u>13,876,970</u>	<u>14,242,450</u>
<b>Overhead Accounts</b>				
2,211,920	Overhead Expenditure excluding staffing recharges	2,248,300	1,572,940	1,601,790
(885,275)	Less capital charges (Admin Buildings)	(876,110)	(311,400)	(310,340)
<u>1,326,645</u>	Net overhead costs excluding capital charges	<u>1,372,190</u>	<u>1,261,540</u>	<u>1,291,450</u>
<b>Total</b>				
<u>16,689,457</u>	<b>Net rechargeable costs</b>	<u>16,860,220</u>	<u>15,962,700</u>	<u>16,412,510</u>
(1,577,349)	Less capital charges (no overall effect on General Fund)	(1,596,660)	(824,190)	(878,610)
<u>15,112,108</u>	Net rechargeable costs excluding capital charges	<u>15,263,560</u>	<u>15,138,510</u>	<u>15,533,900</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DLO/DSO staff)</b>				
<b>EXPENDITURE</b>				
<b>Employees</b>				
10,542,501	Salaries(excluding Wardens)	11,597,960	11,157,260	12,101,850
414,904	Other Employee Costs	240,060	411,130	209,030
1,232	Premises	11,250	17,610	6,770
<b>Transport Related Expenses</b>				
396,004	Car Allowances	435,310	410,950	449,360
<b>Supplies &amp; Services</b>				
113,572	Equipment, Furniture, Materials, Clothing etc.	113,180	130,550	113,220
	Printing, Stationery, General			
107,075	Office Expenses, Books and Manuals etc.	113,120	111,510	104,920
85,248	Internal Audit Fees	88,200	87,270	80,540
3,776	Bank Charges	3,350	5,550	6,030
389,603	Legal, Professional and Consultancy	142,280	199,730	111,800
45,798	Scanning	34,740	64,420	32,210
25,863	Other	22,280	22,920	35,110
<b>Communications and Computing</b>				
127,894	Postage	131,960	128,420	128,880
54,603	Telephones	68,980	65,610	63,990
322,537	Computers and Word Processors	296,450	308,850	316,010
8,523	Debit Cards	14,000	7,800	4,500
<b>Expenses</b>				
8,003	Staff Subsistence	12,860	11,360	12,480
72,715	Seminars and Courses	99,050	88,800	105,410
<b>Grants and Subscriptions</b>				
35,930	Subscription to Professional Bodies	38,650	41,650	43,370
<b>Capital Financing Costs</b>				
0	Direct Revenue Financing	0	0	0
692,074	Capital Charges	720,550	512,790	568,270
<b>Miscellaneous</b>				
11,169	Other	16,570	44,490	27,950
<b>Agency and Contracted Services</b>				
1,170,703	External Contractors	698,080	638,080	654,000
<b>Income</b>				
(72,200)	Government Grants	(72,200)	0	0
(79,990)	Other Income	(214,760)	(141,990)	(197,980)
<u>14,477,537</u>	<b>ALLOCATED DIRECT EXPENDITURE SUMMARY</b>	<u>14,611,920</u>	<u>14,324,760</u>	<u>14,977,720</u>
0	Unallocated reduction for vacancies	0	0	(242,000)
0	Unallocated reduction for training underspendings	0	0	(50,000)
0	Unallocated provision for 2nd tier restructure	0	65,000	125,000
<u>14,477,537</u>	<b>TOTAL DIRECT EXPENDITURE SUMMARY</b>	<u>14,611,920</u>	<u>14,389,760</u>	<u>14,810,720</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>RESOURCES, STAFFING, INFORMATION AND CUSTOMER SERVICES</b>				
<b>EXPENDITURE</b>				
	Employees			
3,705,782	Salaries	4,265,260	4,154,880	4,504,050
39,133	Appointment of New Staff	23,060	31,490	24,980
123,020	Agency Staff	49,130	165,550	34,230
3,707	Training	39,230	32,580	42,050
9,253	Other	0	120	0
	Premises			
1,232	Rent	1,250	1,430	1,640
0	Repairs & Maintenance	10,000	16,180	5,130
0	Other	0	0	0
	Transport Related Expenses			
52,387	Car Allowances	57,600	48,530	59,130
	Supplies and Services			
96,095	Equipment, Furniture and Materials	83,760	87,930	88,120
266	Clothing and Laundry	920	920	940
	Printing, Stationery and General			
50,116	Office Expenses	55,100	51,110	52,510
34,786	Books and Manuals	35,230	35,530	26,870
85,248	Internal Audit Fees	88,200	87,270	80,540
5,565	Legal	9,400	8,000	8,960
3,776	Bank Charges	3,350	5,550	6,030
276,071	Professional and Consultancy	88,590	88,070	62,090
0	Delivery Fees	0	0	0
9,513	Other	7,420	8,420	8,630
	Communications and Computing			
78,635	Postage	76,130	77,970	77,940
36,322	Telephones	42,360	43,690	45,330
24,683	Development of Orchard System	27,560	17,560	18,000
71,894	Purchase of Equipment and Software	52,340	63,660	57,980
4,777	Rental and Operational Leases	12,150	3,200	3,110
186,431	Repair and Maintenance	162,450	198,810	218,490
0	Materials	0	0	0
1,000	Stationery	0	0	0
6,136	Insurance	6,210	6,800	6,960
8,523	Debit Cards	14,000	7,800	4,500
	Expenses			
4,025	Staff Subsistence	5,600	5,680	6,050
33,548	Seminars and Courses	42,100	39,210	46,470
	Grants and Subscriptions			
14,328	Subscription to Professional Bodies	15,140	17,820	18,870
	Miscellaneous			
1,336	Other	1,360	1,280	1,280
	Capital Financing Costs			
0	Direct Revenue Financing	0	0	0
691,805	Capital Charges	720,550	512,790	568,270
	Agency and Contracted Services			
1,170,703	External Contractors	698,080	638,080	654,000
	Income			
(72,200)	Government Grants	(72,200)	0	0
(10,488)	Other	(14,080)	(33,300)	(48,060)
<u>6,747,408</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>6,607,250</u>	<u>6,424,610</u>	<u>6,685,090</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>ENVIRONMENTAL HEALTH</b>				
<b>EXPENDITURE</b>				
	Employees			
1,484,340	Salaries	1,649,810	1,569,240	1,764,370
21,181	Appointment of New Staff	16,900	10,620	12,200
6,955	Agency Staff	14,820	26,240	15,190
9,195	Training	9,350	9,350	9,590
114	Other	260	260	270
	Transport Related Expenses			
90,248	Car Allowances	99,120	97,790	108,540
	Supplies and Services			
2,705	Equipment, Furniture and Materials	7,690	27,990	7,830
1,370	Clothing and Laundry	1,370	1,370	1,400
	Printing, Stationery and General			
2,764	Office Expenses	2,970	2,970	3,030
4,591	Books and Manuals	4,250	4,230	4,300
545	Legal	0	24,300	0
7,759	Professional and Consultancy	18,590	15,450	7,450
16,350	Other - Out of Hours Telephone Service	14,860	14,500	26,480
	Communications and Computing			
7,771	Postage	8,430	8,430	8,610
6,385	Telephones	7,650	6,950	6,180
7,523	Purchase of Equipment and Software	5,770	4,060	4,130
13,980	Repairs & Maintenance	11,540	3,740	0
740	Stationery	510	0	0
3,282	Insurance	3,310	3,020	3,030
	Expenses			
1,320	Staff Subsistence	2,530	2,530	2,600
14,468	Seminars and Courses	19,420	14,760	19,560
	Grants and Subscriptions			
6,498	Subscription to Professional Bodies	4,730	6,240	6,400
	Miscellaneous			
405	Other	770	770	730
	Income			
0	Other	(230)	(480)	(230)
<u>1,710,489</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>1,904,420</u>	<u>1,854,330</u>	<u>2,011,660</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>HOUSING</b>				
<b>EXPENDITURE</b>				
	Employees			
2,168,604	Salaries	2,178,610	2,046,910	2,209,670
24,036	Appointment of New Staff	1,200	35,540	8,850
84,545	Agency Staff	40,500	51,800	21,200
183	Training	750	0	0
8,501	Other	400	0	0
	Premises Related Expenses			
0	Garage Rents	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
115,547	Car Allowances	114,120	111,840	116,200
	Supplies and Services			
912	Equipment, Furniture and Materials	4,050	2,980	3,100
721	Clothing and Laundry	800	650	800
	Printing, Stationery and General			
4,262	Office Expenses	4,600	7,100	7,250
485	Books and Manuals	1,000	1,150	1,350
75,703	Professional and Consultancy	25,550	29,480	25,050
0	Other	0	0	0
	Communications and Computing			
15,993	Postage	16,150	13,650	14,550
6,228	Telephones	10,660	9,550	7,930
1,899	Purchase of Equipment and Software	13,400	7,190	3,150
192	Repairs and Maintenance	1,000	1,000	1,000
0	Insurance	0	0	0
	Expenses			
1,021	Staff Subsistence	2,190	1,870	2,000
9,689	Seminars and Courses	13,900	18,810	21,920
	Grants and Subscriptions			
6,663	Subscription to Professional Bodies	8,700	7,600	7,650
	Miscellaneous			
2,892	Other	10,700	20,410	22,420
	Income			
(12,400)	Other	(38,500)	(44,200)	(69,410)
<u>2,515,676</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,409,780</u>	<u>2,323,330</u>	<u>2,404,680</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>PLANNING AND ECONOMIC DEVELOPMENT</b>				
<b>EXPENDITURE</b>				
	Employees			
2,243,288	Salaries	2,438,080	2,421,220	2,489,600
21,494	Appointment of New Staff	22,190	11,650	22,670
18,856	Agency Staff	4,720	6,280	2,680
6,624	Training	6,460	5,260	10,620
150	Other	500	130	0
	Premises			
0	Other	0	0	0
	Transport Related Expenses			
88,167	Car Allowances	103,420	101,390	105,520
	Supplies and Services			
8,098	Equipment, Furniture and Materials	9,600	5,460	8,610
244	Clothing and Laundry	50	0	0
	Printing, Stationery and General			
7,298	Office Expenses	5,680	4,970	5,870
903	Books and Manuals	1,150	890	1,000
	Services			
7,530	Professional and Consultancy	0	16,650	8,250
45,798	Scanning	31,420	64,420	32,210
0	Other	0	0	0
	Communications and Computing			
17,808	Postage	21,550	21,320	20,580
2,179	Telephones	3,460	1,610	1,250
0	Purchase of Equipment and Software	110	(240)	110
0	Repair and Maintenance	0	0	0
0	Insurance	0	50	50
	Expenses			
1,187	Staff Subsistence	1,490	920	1,270
5,033	Seminars and Courses	10,600	7,980	8,920
	Grants and Subscriptions			
6,492	Subscription to Professional Bodies	8,230	7,700	8,040
	Miscellaneous			
5,246	Other	2,640	2,560	2,620
	Capital Financing Costs			
269	Capital Charges	0	0	0
	Income			
0	Government Grants	0	0	0
(47,869)	Other	(87,030)	(24,680)	(50,280)
<u>2,438,795</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,584,320</u>	<u>2,655,540</u>	<u>2,679,590</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>CONSERVATION, SUSTAINABILITY AND COMMUNITY PLANNING</b>				
<b>EXPENDITURE</b>				
Employees				
333,409	Salaries	438,290	336,600	460,280
6,905	Appointment of New Staff	1,660	14,630	0
0	Agency Staff	0	0	0
0	Training	3,080	1,580	500
0	Other	0	0	0
Transport Related Expenses				
23,121	Car Allowances	31,290	22,720	30,890
Supplies and Services				
795	Equipment, Furniture and Materials	1,690	700	340
82	Clothing & Laundry	30	300	30
303	Printing, Stationery and Office Exps	650	1,650	610
942	Books and Manuals	990	790	730
Services				
15,830	Professional & Consultancy	0	17,780	0
0	Microfilming	3,320	0	0
0	Other	0	0	0
Communications and Computing				
3,976	Postage	4,650	4,630	4,780
85	Telephones	200	510	480
0	Purchase of Equipment & Software	0	0	0
0	Insurance	0	0	0
Expenses				
138	Staff Subsistence	620	270	380
3,649	Seminars & Courses	4,730	3,040	2,240
Grants and Subscriptions				
563	Subscription to Professional Bodies	750	750	750
Miscellaneous				
627	Other	500	70	250
Income				
(7)	Other	(47,000)	0	0
<u>390,418</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>445,450</u>	<u>406,020</u>	<u>502,260</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>COMMUNITY DEVELOPMENT</b>				
<b>EXPENDITURE</b>				
Employees				
607,078	Salaries	627,910	628,410	673,880
25,125	Appointment of New Staff	0	5,500	0
1,800	Agency Staff	2,000	650	2,000
2,444	Training	2,100	0	0
1,683	Other	1,750	1,900	2,000
Transport Related Expenses				
26,534	Car Allowances	29,760	28,680	29,080
Supplies and Services				
166	Equipment, Furniture and Materials	1,900	1,250	1,250
2,118	Clothing and Laundry	1,320	1,000	800
Printing, Stationery and General				
521	Office Expenses	1,100	940	1,170
104	Books and Manuals	400	180	230
600	Professional and Consultancy	150	0	0
Communications and Computing				
3,711	Postage	5,050	2,420	2,420
3,404	Telephones	4,650	3,300	2,820
0	Purchase of Equipment	0	0	0
0	Repair and Maintenance	100	0	0
Expenses				
312	Staff Subsistence	430	90	180
6,328	Seminars and Courses	8,300	5,000	6,300
Grants and Subscriptions				
1,386	Subscription to Professional Bodies	1,100	1,540	1,660
Miscellaneous				
663	Other	600	19,400	650
Income				
(9,226)	Other	(27,920)	(39,330)	(30,000)
<u>674,751</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>660,700</u>	<u>660,930</u>	<u>694,440</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>WATERBEACH DEPOT</b>				
EXPENDITURE				
Premises Related Expenses				
631	Repair and Maintenance	3,020	6,700	3,020
13,188	Rates	13,590	13,530	14,060
6,509	Water and Sewerage Services	6,700	10,500	10,560
35,001	Rent	35,000	35,000	35,000
2,296	Fire protection/security	3,480	2,810	2,890
10,276	Cleaning and Domestic Supplies	9,230	9,260	9,490
6,220	Catering Provisions	7,930	3,100	3,180
728	Premises Insurance	740	930	960
Supplies and Services				
818	Equipment	2,460	650	1,870
14,582	Communications and IT	15,360	16,460	19,900
851	Legal and Surveyors Fees	0	0	0
648	Miscellaneous	400	670	690
Central, Departmental and Support Services				
7,419	Total services on previous departmental basis	7,600	0	0
0	Finance and Support Services	0	630	680
0	Health and Environmental Services	0	6,720	6,820
21,838	Capital Charges	21,120	20,410	20,410
<u>121,005</u>	<b>NET EXPENDITURE to be recharged to Commercial Services/Department</b>	<u>126,630</u>	<u>127,370</u>	<u>129,530</u>
<b>CAMBOURNE OFFICE</b>				
EXPENDITURE				
Transport Related Expenses				
92,692	Contract Hire	79,620	83,620	86,190
62,475	Travel	66,160	56,460	54,770
Premises Related Expenses				
40,539	Repair and Maintenance	46,320	46,320	47,480
578	Removals	0	0	0
15,693	Grounds Maintenance	0	5,700	3,600
34,741	Energy Costs	89,000	88,000	92,350
Rent & Rates				
337,773	Business Rates	347,910	303,700	293,400
0	Business Park service charge	17,710	17,520	17,600
3,236	Water Services	3,080	2,940	3,250
681	Fixtures and Fittings	2,770	2,000	2,770
6,607	Purchase of Security Systems	8,250	8,250	8,460
74,362	Cleaning and Domestic Supplies	78,820	72,900	74,720
15,247	Premises Insurance	15,870	10,790	11,220
Supplies and Services				
21,674	Equipment, Furniture & Fittings	6,970	6,970	7,140
(866)	IT Commissioning	0	0	0
Communications and Computing				
47,528	Telephones	48,890	53,020	56,370
0	New Equipment	1,610	0	1,000
21,254	Maintenance	22,710	12,300	12,600
4,513	Miscellaneous Expenses	2,000	2,360	2,420
8,301	Miscellaneous Insurance	8,500	8,620	8,840
Central, Departmental and Support Services				
165,020	Total services on previous departmental basis	157,700	0	0
0	Finance and Support Services	0	143,880	142,880
0	Health and Environmental Services	0	790	810
Capital Financing Costs				
863,437	Capital Charges	854,990	284,700	289,930
<u>1,815,485</u>	<b>TOTAL EXPENDITURE</b>	<u>1,858,880</u>	<u>1,210,840</u>	<u>1,217,800</u>
INCOME				
(546)	Other Recoverable Costs	0	0	0
<u>1,814,939</u>	<b>NET EXPENDITURE to be recharged</b>	<u>1,858,880</u>	<u>1,210,840</u>	<u>1,217,800</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>CAMBRIDGE OFFICE</b>				
EXPENDITURE				
	Premises Related Expenses			
8,471	Rent & Rates	0	0	0
508	Fixtures & Fittings	0	0	0
	Supplies and Services			
120	Equipment, Furniture & Fittings	0	0	0
21,193	Service Contract	30,000	10,000	0
	Communications & Computing			
10,234	Telephones	10,490	4,850	0
	Central, Departmental and Support Services			
4,897	Finance and Support Services	2,720	990	0
	Capital Financing Costs			
0	Capital Charges	0	6,290	0
<u>45,423</u>	<b>TOTAL EXPENDITURE</b>	<u>43,210</u>	<u>15,840</u>	<u>0</u>
INCOME				
0	Other Recoverable Costs	0	0	0
<u>45,423</u>	<b>NET EXPENDITURE to be recharged</b>	<u>43,210</u>	<u>15,840</u>	<u>0</u>
<b>CENTRAL EXPENSES</b>				
EXPENDITURE				
	Employees			
25,652	Personal Training Scheme/Investors in People	30,000	30,000	30,750
10,042	ICT Training	20,000	20,000	20,500
13,713	Employee Assistance Programme	14,100	15,140	15,880
0	Bright Ideas Scheme	500	500	500
0	Equality Issues	0	0	10,000
506	Compensation for Loss of Office	520	520	530
10,500	East of England Regional Assembly	10,760	10,660	10,930
1,799	Employers Organisation/IDEA	1,850	1,800	1,850
147,511	Employee Related Insurance	152,770	134,380	154,580
	Supplies and Services			
5,008	Security Services	0	5,350	5,350
27,315	Health and Safety at Work Legislation	32,630	26,840	30,820
728	Other	4,600	3,500	4,640
	Central, Departmental and Support Services			
98,139	Total services on previous departmental basis	99,670	0	0
0	Chief Officers and Central Services	0	13,710	21,170
0	Finance and Support Services	0	11,040	11,520
	Planning and Sustainable Communities			
0	Health and Environmental Services	0	500	520
			55,560	56,220
<u>340,913</u>	<b>TOTAL EXPENDITURE</b>	<u>367,400</u>	<u>329,500</u>	<u>375,760</u>
0	Other Recoverable Income	(850)	(500)	(500)
(2,177)	Interest - Car Loans	(3,000)	(2,500)	(2,500)
<u>338,736</u>	<b>NET EXPENDITURE to be recharged to Departments</b>	<u>363,550</u>	<u>326,500</u>	<u>372,760</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
	<b>CENTRAL SUPPORT SERVICES</b>			
	EXPENDITURE			
	Employees			
32,915	Catering Staff	24,400	27,020	23,060
	Supplies and Services			
52,189	Equipment and Materials	38,090	39,100	39,610
2,673	Clothing, Uniforms and Laundry	2,850	1,900	0
62,046	Printing, Stationery & General Office Expenses	40,600	40,600	41,620
	Communications and Computing			
15,593	Postage	16,680	16,680	17,100
	Miscellaneous			
1,948	Insurance	2,140	1,950	2,000
	Central, Departmental and Support Services			
350,770	Total services on previous departmental basis	309,550	0	0
0	Chief Officers and Central Services	0	4,900	2,200
0	Finance and Support Services	0	229,850	209,790
0	Planning and Sustainable Communities	0	6,530	7,040
0	Affordable Homes	0	31,230	30,490
0	Health and Environmental Services	0	4,150	4,510
(72)	Income	(1,040)	(1,040)	(1,070)
<u>518,062</u>	NET EXPENDITURE to be recharged to Departments	<u>433,270</u>	<u>402,870</u>	<u>376,350</u>

Actual 2005/06 £	<b>SUMMARY OF RECHARGES TO SERVICES</b>	Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
	Portfolios - General Fund			
4,400,648	Resources, Staffing, Information & Customer Services Portfolio	4,485,030	4,303,200	4,486,740
2,430,529	Environmental Health	2,556,260	2,365,060	2,480,890
783,678	Housing - General Fund	859,400	857,260	898,950
4,039,853	Planning and Economic Development	4,267,220	3,977,490	4,218,780
547,395	Conservation, Sustainability and Community Planning	641,390	649,650	687,430
849,257	Community Development	710,520	670,550	694,120
<u>13,051,360</u>	Total Recharges to Portfolios (General Fund)	<u>13,519,820</u>	<u>12,823,210</u>	<u>13,466,910</u>
2,894,277	Housing Revenue Account	2,666,080	2,448,520	2,451,410
743,820	Capital	674,320	625,970	677,110
<u>16,689,457</u>	Total Recharges to Services	<u>16,860,220</u>	<u>15,897,700</u>	<u>16,595,430</u>
	<b>UNALLOCATED COSTS</b> <b>(rechargeable costs not allocated to services at this stage)</b>			
	Unspecified unallocated costs			
0	Reduction for vacancies	0	0	(242,000)
0	Reduction for training underspendings	0	0	(50,000)
0	Provision for 2nd tier restructure	0	65,000	125,000
0		0	65,000	(167,000)
0	Internal Audit adjustment for reduced cost	0	0	(15,920)
<u>0</u>		<u>0</u>	<u>65,000</u>	<u>(182,920)</u>
	Analysis of Unallocated costs			
0	General Fund	0	60,000	(173,760)
0	Housing Revenue Account	0	5,000	1,160
0	Capital	0	0	(10,320)
<u>0</u>		<u>0</u>	<u>65,000</u>	<u>(182,920)</u>
	<b>TOTAL NET RECHARGEABLE COSTS</b>			
16,689,457	Total Recharges to Services	16,860,220	15,897,700	16,595,430
0	Unallocated costs	0	65,000	(182,920)
<u>16,689,457</u>	Total Net Rechargeable Costs	<u>16,860,220</u>	<u>15,962,700</u>	<u>16,412,510</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
	<b>DETAILED RECHARGES TO SERVICES</b>			
	<b>Resources, Staffing, Information &amp; Customer Services Portfolio</b>			
1,024,293	Council Tax and Housing Benefit	1,138,570	1,101,790	1,124,020
594,547	Corporate Management	611,890	621,660	718,490
100,833	Performance Plan/CPA	115,510	99,230	110,030
276,492	Land Charges	297,790	319,420	295,430
24,356	Treasury Management	25,330	22,650	24,330
284,366	Cost of NNDR Collection	271,650	270,440	264,950
887,248	Cost of Council Tax Collection	865,770	836,020	921,330
64,022	Elections	53,010	60,470	63,150
65,584	Register of Electors	65,640	59,740	56,870
919,821	Democratic Representation (inc.Admin.Buildings)	883,000	747,860	754,380
159,086	Public Relations,Library and Information	156,870	163,920	153,760
	<b>Environmental Health Portfolio</b>			
418,724	Direct Services Organisation	425,470	424,050	437,140
62,822	Awarded Water Courses	63,490	58,260	60,280
361,103	Environmental Health General	390,330	376,580	405,170
5,739	Footway Lighting	2,850	6,160	6,470
196,300	Food Safety	206,900	187,210	192,310
141,141	Waste Management & Street Cleansing	160,960	124,180	135,930
131,369	Pests Act (Client)	123,770	112,780	111,590
120,799	Waste Recycling	133,770	100,710	134,940
260,057	Environmental Protection	318,500	293,650	319,870
35,560	Emergency Planning	29,140	41,450	38,820
49,911	Action on Dogs	62,470	19,030	25,560
211,194	Licences	194,290	168,740	184,030
129,575	Miscellaneous Services	136,910	157,050	163,280
40,131	Improvement Grants	48,090	76,210	45,550
266,104	Home Improvement Agency	259,320	219,000	219,950
	<b>Housing Portfolio - Housing General Fund</b>			
99,733	Floating Support	98,640	88,710	98,400
6,084	Housing Act Advances	6,820	10,020	10,080
138,524	Housing Associations	224,070	156,140	161,150
150,649	Housing Advisory Service	145,510	158,530	161,550
121,841	Homelessness	121,400	124,750	124,850
266,847	Other General Fund Housing	262,960	319,110	342,920
	<b>Housing Portfolio - Housing Revenue Account</b>			
744,132	Repairs and Maintenance	622,400	555,690	590,580
1,097,671	Administrative Expenses	1,104,190	1,002,230	981,770
639,726	Specialised Support Services	610,530	547,010	523,310
412,748	Direct Labour Organisation	328,960	343,590	355,750
	<b>Planning &amp; Economic Development Portfolio</b>			
3,443,653	Planning Services (including travellersand PDG)	3,708,710	3,443,710	3,698,380
521,577	Building Control Services	509,570	471,070	460,060
49,436	Street Naming and Numbering	31,150	42,900	43,730
5,730	Transport Initiatives	4,620	7,250	7,570
7,099	Concessionary Fares	5,970	10,420	9,040
2,125	Footpath Diversions	2,190	2,140	0
10,233	Economic Development Grants	5,010	0	0
	<b>Conservation, Sustainability and Community Planning Portfolio</b>			
226,133	Conservation	222,760	171,250	176,620
46,746	Sustainability	64,800	76,790	84,400
61,043	Partnership Working	71,070	119,490	124,820
2,784	Tourism Initiatives	2,390	1,920	2,540
108,422	Community Strategy	107,850	102,640	96,600
100,292	New Communities	170,580	176,170	202,450
1,975	Mobile Warden Schemes	1,940	1,390	0
	<b>Community Development Portfolio</b>			
91,601	Sports Development	66,370	63,970	64,290
120,078	Arts & Museums	66,730	59,410	54,980
169,715	Milton Country Park	173,700	159,460	147,050
170,873	Community Development	123,550	134,930	137,200
142,143	Community Safety (inc. Crime and Disorder P'ship)	132,870	122,800	152,240
61,537	Illegal Encampments	62,320	48,190	54,630
93,310	Travellers Caravan Sites	84,980	81,790	83,730
743,820	<b>Capital</b>	674,320	625,970	677,110
<b>16,689,457</b>	<b>TOTAL RECHARGES TO SERVICES</b>	<b>16,860,220</b>	<b>15,897,700</b>	<b>16,595,430</b>

## Cost Centre Managers for Portfolio Staffing Costs and Central Accounts

### Cost Centre Manager

#### Resources, Staffing, Information & Customer Services Portfolio Staffing Costs

<b>Chief Officers and Central Services</b>		
T01	Previous Chief Executive (2006/07 only)	N/A
T02	Transformation Team	G Bridgeman
T10	Chief Executive and Finance Officer and PA	G J Harlock
T12	Human Resources and Payroll	S Gardner-Craig
T91	Legal	C Tucker
T92	Land Charges	D Ramlall
T93	Electoral Registration	L Lock
<b>Policy, Performance and Partnerships</b>		
T94	Communications	S Carroll
T96	Policy and Performance	T Wetherfield
<b>Finance and Support Services</b>		
T04	Democratic Services	R May
T07	Secretarial/Cambourne Reception	J Garnham
T11	Accountancy	R A Burns
T13	Cashiers and Debtors	L Phanco
T14	Internal Audit	G J Harlock
T15	Council Tax and Non Domestic Rates	L Phanco
T17	Benefits	L Phanco
T19	Office Services	J Garnham
T20	Printing	S Rayment
T22	Library	S Rayment
T25	Information and Communications Technology	S Rayment
<b>Affordable Homes</b>		
T16	Rent Collecting and Accounting	L Phanco

#### Environmental Health Portfolio Staffing Costs

<b>Health and Environmental Services</b>		
T03	Environmental Health	D Robinson
T49	Home Improvement Agency	D Robinson

#### Housing Portfolio Staffing Costs

<b>Chief Officers and Central Services</b>		
T30	Executive Director and PA	S Hampson
<b>Affordable Homes</b>		
T34	Affordable Housing	D Lewis
T42	Sheltered Housing	T Cassidy
T43	Housing Strategic Services	D Lewis
T47	Housing Aid/Homelessness	S Carter
T52	Housing Management Services	P Gardner
T54	Housing Property Services	B O'Halloran

		<b>Cost Centre Manager</b>
<b>Planning and Economic Development Portfolio Staffing Costs</b>		
	<b>Chief Officers and Central Services</b>	
T70	Planning Director and Deputy	G Jones
	<b>Policy, Performance and Partnerships</b>	
T98	Corporate Projects	K Simmons
	<b>Finance and Support Services</b>	
T75	Street Naming and Numbering	S Rayment
	<b>Planning and Sustainable Communities</b>	
T72	Development Control	G Jones
T73	Planning Policy	K Miles
T77	Administration	R Fox
T78	Land Charges	R Fox
T79	Building Control	A Beyer
<b>Conservation, Sustainability and Community Planning Portfolio Staffing Costs</b>		
	<b>Policy, Performance and Partnerships</b>	
T97	Sustainability	T Wetherfield
	<b>Planning and Sustainable Communities</b>	
T76	Conservation	N Grimshaw
<b>Community Development Portfolio Staffing Costs</b>		
	<b>Policy, Performance and Partnerships</b>	
T39	Community Development	P Pope
T44	Milton Country Park	S McIntosh
T55	Partnership Officers	P Pope
T57	Cultural Services	J Thompson
T58	Other Community Services	S McIntosh
	<b>Affordable Homes</b>	
T36	Management of Travellers Sites	P Pope
<b>Central Accounts (Resources and Staffing Portfolio)</b>		
	Cambourne Offices	J Garnham
	Cambridge Office (2006/07 only)	J Garnham
	Waterbeach Offices	S Harwood-Clark
	Central Expenses	
	Health and Safety	D Robinson
	Training, Employee Assistance and Bright Ideas	S Gardner-Craig
	Security Services	L Phanco
	Equality Issues	T Wetherfield
	Remainder	R A Burns
	Central Support Services	
	Printing, Stationery, etc	S Rayment
	Photocopiers	J Garnham
	Catering	J Garnham
	Insurance	R A Burns
	Postages	L Phanco

**REVISED ESTIMATES 2006/2007 - COST CENTRE SUMMARY**

	Chief Officers & Central Services £	Policy Performance & Partnerships £	Finance & Support Services £	Planning & Sustainable Communities £	Affordable Homes £	Health & Environmental Services £	SUB TOTAL £	S.Cambs Hall to Dem Rep £	Other Unallocated Costs £	TOTAL £
<b>EXPENDITURE</b>										
Directly incurred by Departments	1,190,840	917,470	5,169,720	2,844,920	2,347,480	1,854,330	14,324,760	0	0	14,324,760
2nd Tier Restructure	0	0	0	0	0	0	0	0	65,000	65,000
Overheads as set out on pages B10 to B12										
Waterbeach Depot	0	0	0	0	33,120	94,250	127,370	0	0	127,370
Cambourne Offices	83,710	61,480	320,350	258,860	194,150	135,910	1,054,460	156,380	0	1,210,840
Cambridge City Office	0	0	15,840	0	0	0	15,840	0	0	15,840
Central Expenses	23,750	22,710	96,010	75,370	62,720	45,940	326,500	0	0	326,500
Central Support	30,780	25,430	124,480	97,710	74,280	50,190	402,870	0	0	402,870
Intercharging between Departments for the activities specified below	(26,930)	145,790	(1,421,100)	477,720	486,730	337,790	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<u>1,302,150</u>	<u>1,172,880</u>	<u>4,305,300</u>	<u>3,754,580</u>	<u>3,198,480</u>	<u>2,518,410</u>	<u>16,251,800</u>	<u>156,380</u>	<u>65,000</u>	<u>16,473,180</u>
<b>INCOME</b>										
Recharges to:										
Waterbeach Depot	0	0	(630)	0	0	(6,720)	(7,350)	0	0	(7,350)
Cambourne Offices	0	0	(143,880)	0	0	(790)	(144,670)	0	0	(144,670)
Cambridge City Office	0	0	(990)	0	0	0	(990)	0	0	(990)
Central Expenses	(13,710)	0	(11,040)	(500)	0	(55,560)	(80,810)	0	0	(80,810)
Central Support	(4,900)	0	(229,850)	(6,530)	(31,230)	(4,150)	(276,660)	0	0	(276,660)
<b>TOTAL INCOME</b>	<u>(18,610)</u>	<u>0</u>	<u>(386,390)</u>	<u>(7,030)</u>	<u>(31,230)</u>	<u>(67,220)</u>	<u>(510,480)</u>	<u>0</u>	<u>0</u>	<u>(510,480)</u>
<b>UNALLOCATED COSTS: General Fund</b>	0	0	0	0	0	0	0	0	(60,000)	(60,000)
<b>HRA</b>	0	0	0	0	0	0	0	0	(5,000)	(5,000)
<b>NET RECHARGES TO SERVICES</b>	<u>1,283,540</u>	<u>1,172,880</u>	<u>3,918,910</u>	<u>3,747,550</u>	<u>3,167,250</u>	<u>2,451,190</u>	<u>15,741,320</u>	<u>156,380</u>	<u>0</u>	<u>15,897,700</u>

\*Central services intercharged between Departments are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

**ORIGINAL ESTIMATES 2007/2008 - COST CENTRE SUMMARY**

	Chief Officers & Central Services £	Policy Performance & Partnerships £	Finance & Support Services £	Planning & Sustainable Communities £	Affordable Homes	Health & Environmental Services	SUB TOTAL £	S.Cambs Hall to Dem Rep £	Other Unallocated Costs £	TOTAL £
<b>EXPENDITURE</b>										
Directly incurred by Departments	1,285,480	986,900	5,286,740	2,967,870	2,439,070	2,011,660	14,977,720	0	0	14,977,720
Vacancies, Training & 2nd Tier Restructure	0	0	0	0	0	0	0	0	(167,000)	(167,000)
Overheads as set out on pages B11 to B14										
Waterbeach Depot	0	0	0	0	33,680	95,850	129,530	0	0	129,530
Cambourne Offices	95,490	62,150	317,320	255,170	193,010	137,390	1,060,530	157,270	0	1,217,800
Cambridge City Office	0	0	0	0	0	0	0	0	0	0
Central Expenses	29,870	25,270	107,120	85,290	71,510	53,700	372,760	0	0	372,760
Central Support	31,620	23,100	113,380	90,290	69,620	48,340	376,350	0	0	376,350
Interchanging between Departments for the activities specified below*	(27,240)	143,210	(1,442,240)	475,130	498,960	352,180	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<u>1,415,220</u>	<u>1,240,630</u>	<u>4,382,320</u>	<u>3,873,750</u>	<u>3,305,850</u>	<u>2,699,120</u>	<u>16,916,890</u>	<u>157,270</u>	<u>(167,000)</u>	<u>16,907,160</u>
<b>INCOME</b>										
Recharges to:										
Waterbeach Depot	0	0	(680)	0	0	(6,820)	(7,500)	0	0	(7,500)
Cambourne Offices	0	0	(142,880)	0	0	(810)	(143,690)	0	0	(143,690)
Cambridge City Office	0	0	0	0	0	0	0	0	0	0
Central Expenses	(21,170)	0	(11,520)	(520)	0	(56,220)	(89,430)	0	0	(89,430)
Central Support	(2,200)	0	(209,790)	(7,040)	(30,490)	(4,510)	(254,030)	0	0	(254,030)
<b>TOTAL INCOME</b>	<u>(23,370)</u>	<u>0</u>	<u>(364,870)</u>	<u>(7,560)</u>	<u>(30,490)</u>	<u>(68,360)</u>	<u>(494,650)</u>	<u>0</u>	<u>0</u>	<u>(494,650)</u>
<b>UNALLOCATED: General Fund</b>	0	0	12,580	0	0	0	12,580	0	161,180	173,760
<b>HRA</b>	0	0	2,700	0	0	0	2,700	0	(3,860)	(1,160)
<b>Capital</b>	0	0	640	0	0	0	640	0	9,680	10,320
<b>NET RECHARGES TO SERVICES</b>	<u>1,391,850</u>	<u>1,240,630</u>	<u>4,033,370</u>	<u>3,866,190</u>	<u>3,275,360</u>	<u>2,630,760</u>	<u>16,438,160</u>	<u>157,270</u>	<u>0</u>	<u>16,595,430</u>

\*Central services interchanged between Departments are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

## SUMMARY OF NEW STRUCTURE EXPENDITURE

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
	<b>EXPENDITURE</b>			
	Employees			
10,542,501	Salaries	11,597,960	11,157,260	12,101,850
137,874	Appointment of New Staff	65,010	109,430	68,700
235,176	Agency Staff	111,170	250,520	75,300
22,153	Training	61,370	48,770	62,760
19,701	Other	2,510	2,410	2,270
	Premises Related Expenses			
1,232	Garage Rents	1,250	1,430	1,640
0	Repairs and Maintenance	10,000	16,180	5,130
0	Other	0	0	0
	Transport Related Expenses			
396,004	Car Allowances	435,310	410,950	449,360
	Supplies and Services			
108,771	Equipment ,Furniture and Materials	108,690	126,310	109,250
4,801	Clothing and Laundry	4,490	4,240	3,970
65,264	Printing, Stationery and Office Exps	70,100	68,740	70,440
41,811	Books and Manuals	43,020	42,770	34,480
85,248	Internal Audit Fees	88,200	87,270	80,540
6,110	Legal	9,400	32,300	8,960
3,776	Bank Charges	3,350	5,550	6,030
	Services			
383,493	Professional and Consultancy	132,880	167,430	102,840
45,798	Data Capture	34,740	64,420	32,210
25,863	Other	22,280	22,920	35,110
	Communications and Computing			
127,894	Postage	131,960	128,420	128,880
54,603	Telephones	68,980	65,610	63,990
16,055	Purchase of Equipment	17,590	16,120	22,560
65,261	Software	54,030	58,550	42,810
24,683	Development of Orchard	27,560	17,560	18,000
200,603	Repairs and Maintenance	175,090	203,550	219,490
4,777	Rental and Operational Leases	12,150	3,200	3,110
8,523	Debit Cards	14,000	7,800	4,500
0	Materials	0	0	0
1,740	Stationery	510	0	0
9,418	Insurance	9,520	9,870	10,040
	Expenses			
8,003	Staff Subsistence	12,860	11,360	12,480
72,715	Seminars and Courses	99,050	88,800	105,410
	Grants and Subscriptions			
35,930	Subscriptions to Professional Bodies	38,650	41,650	43,370
	Miscellaneous			
11,169	Other	16,570	44,490	27,950
	Agency and Contracted Services			
1,170,703	External Contractors	698,080	638,080	654,000
	Capital Financing Costs			
692,074	Capital Charges	720,550	512,790	568,270
	Income			
(72,200)	Government Grants	(72,200)	0	0
(79,990)	Other	(214,760)	(141,990)	(197,980)
<b>14,477,537</b>	<b>TOTAL NET EXPENDITURE</b>	<b>14,611,920</b>	<b>14,324,760</b>	<b>14,977,720</b>
0	Unallocated reduction for vacancies	0	0	(242,000)
0	Unallocated reduction for training underspendings	0	0	(50,000)
0	Unallocated provision for 2nd tier restructure	0	65,000	125,000
<b>14,477,537</b>	<b>TOTAL DIRECT EXPENDITURE SUMMARY</b>	<b>14,611,920</b>	<b>14,389,760</b>	<b>14,810,720</b>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>CHIEF OFFICERS &amp; CEO SERVICES</b>				
<b>EXPENDITURE</b>				
	Employees			
1,109,900	Salaries	1,221,220	1,090,850	1,215,400
11,573	Appointment of New Staff	3,290	12,520	4,790
30,950	Agency Staff	8,330	21,530	6,410
407	Training	4,310	3,660	4,310
754	Other	0	120	0
	Premises Related Expenses			
0	Other	0	0	0
	Transport Related Expenses			
26,478	Car Allowances	31,360	19,570	25,560
	Supplies and Services			
2,541	Equipment, Furniture and Materials	2,580	2,160	2,180
0	Clothing and Laundry	0	0	0
4,898	Printing, Stationery and Office Exps	10,320	6,070	10,220
15,646	Books and Manuals	7,920	8,130	8,480
730	Legal	1,200	3,500	2,960
	Services			
25,149	Professional and Consultancy	15,820	16,620	14,680
0	Other	0	0	0
	Communications and Computing			
3,064	Postage	4,440	3,060	3,030
652	Telephones	880	870	800
0	Purchase of Equipment	0	0	0
6,596	Software	0	6,250	400
0	Repairs and Maintenance	1,920	2,340	2,410
0	Insurance	0	30	30
	Expenses			
932	Staff Subsistence	1,470	1,710	1,910
8,083	Seminars and Courses	14,840	14,860	16,240
	Grants and Subscriptions			
7,582	Subscriptions to Professional Bodies	8,970	8,240	9,150
	Miscellaneous			
107	Other	130	50	80
	Income			
(351)	Other	(10,300)	(31,300)	(43,560)
<b><u>1,255,691</u></b>	<b>TOTAL NET EXPENDITURE</b>	<b><u>1,328,700</u></b>	<b><u>1,190,840</u></b>	<b><u>1,285,480</u></b>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>POLICY, PERFORMANCE &amp; PARTNERSHIPS</b>				
<b>EXPENDITURE</b>				
Employees				
852,210	Salaries	889,160	871,550	953,460
24,895	Appointment of New Staff	0	15,560	0
1,800	Agency Staff	2,000	650	2,000
3,542	Training	2,620	520	2,530
1,683	Other	1,750	1,900	2,000
Premises Related Expenses				
0	Garage Rents	0	0	0
0	Repairs and Maintenance	0	0	0
0	Other	0	0	0
Transport Related Expenses				
22,553	Car Allowances	26,170	23,980	25,070
Supplies and Services				
166	Equipment, Furniture and Materials	2,100	1,400	1,340
1,965	Clothing and Laundry	1,220	900	700
758	Printing, Stationery and Office Exps	1,460	1,180	1,500
1,032	Books and Manuals	2,000	1,510	1,690
0	Internal Audit Fees	0	0	0
0	Legal	0	0	0
0	Bank Charges	0	0	0
Services				
2,100	Professional and Consultancy	150	0	0
0	Data Capture	0	0	0
0	Other	0	0	0
Communications and Computing				
3,732	Postage	5,140	2,470	2,510
2,509	Telephones	4,520	3,200	2,910
0	Purchase of Equipment	0	0	0
0	Software	0	0	0
0	Repairs and Maintenance	100	0	0
0	Rental and Operational Leases	0	0	0
0	Debit Cards	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
416	Staff Subsistence	1,430	340	640
10,847	Seminars and Courses	16,350	10,290	12,850
Grants and Subscriptions				
1,761	Subscriptions to Professional Bodies	1,230	1,820	1,950
Miscellaneous				
930	Other	630	19,530	750
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Government Grants	0	0	0
(9,226)	Other	(19,860)	(39,330)	(25,000)
<b>923,673</b>	<b>TOTAL NET EXPENDITURE</b>	<b>938,170</b>	<b>917,470</b>	<b>986,900</b>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>FINANCE AND SUPPORT SERVICES (Excluding ICT)</b>				
<b>EXPENDITURE</b>				
Employees				
2,156,118	Salaries	2,344,670	2,287,550	2,447,450
22,801	Appointment of New Staff	15,570	17,080	15,890
84,043	Agency Staff	40,800	141,020	27,820
2,202	Training	4,400	4,400	6,460
7,137	Other	0	0	0
Premises Related Expenses				
1,232	Garage Rents	990	1,110	1,310
0	Repairs and Maintenance	0	0	0
0	Other	0	0	0
Transport Related Expenses				
30,087	Car Allowances	34,800	35,330	39,130
Supplies and Services				
93,240	Equipment, Furniture and Materials	81,530	86,120	86,180
266	Clothing and Laundry	970	920	940
43,975	Printing, Stationery and Office Exps	42,320	42,510	40,300
18,940	Books and Manuals	27,200	27,100	18,130
85,248	Internal Audit Fees	88,200	87,270	80,540
4,835	Legal	8,200	4,500	6,000
3,040	Bank Charges	2,820	4,600	4,980
Services				
1,856	Professional and Consultancy	5,040	0	0
0	Data Capture	2,200	2,200	2,260
9,513	Other	7,420	8,420	8,630
Communications and Computing				
69,183	Postage	63,580	68,300	67,090
1,329	Telephones	1,680	1,340	1,210
0	Purchase of Equipment	0	0	100
16,858	Software	5,070	5,560	5,200
7	Repairs and Maintenance	1,250	400	770
4,777	Rental and Operational Leases	6,550	3,200	3,110
8,523	Debit Cards	14,000	7,800	4,500
0	Materials	0	0	0
0	Stationery	0	0	0
204	Insurance	230	200	200
Expenses				
2,536	Staff Subsistence	2,820	2,920	3,010
18,766	Seminars and Courses	21,050	20,990	21,500
Grants and Subscriptions				
5,648	Subscriptions to Professional Bodies	7,880	7,880	8,060
Miscellaneous				
962	Other	1,100	1,100	1,100
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
(72,200)	Government Grants	(72,200)	0	0
(10,131)	Other	(3,780)	(2,000)	(4,500)
<b>2,610,995</b>	<b>TOTAL NET EXPENDITURE</b>	<b>2,756,360</b>	<b>2,867,820</b>	<b>2,897,370</b>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>FINANCE AND SUPPORT SERVICES</b>				
<b>INFORMATION AND COMMUNICATIONS TECHNOLOGY</b>				
<b>EXPENDITURE</b>				
Employees				
419,051	Salaries	687,230	700,800	718,070
4,637	Appointment of New Staff	4,200	2,680	4,300
0	Agency Staff	0	0	0
0	Training	30,000	24,000	30,750
0	Other	0	0	0
Premises Related Expenses				
0	Repairs and Maintenance	10,000	16,180	5,130
0	Other	0	0	0
Transport Related Expenses				
2,927	Car Allowances	2,900	4,300	4,140
Supplies and Services				
328	Equipment, Furniture and Materials	100	250	360
59	Printing, Stationery and Office Exps	0	700	1,030
0	Books and Manuals	50	100	100
0	Legal	0	0	0
Services				
269,715	Professional and Consultancy	77,730	81,450	57,410
0	Other	0	0	0
Communications and Computing				
275	Postage	310	310	320
34,394	Telephones	39,590	41,570	43,290
11,124	Purchase of Equipment	11,410	6,620	16,920
37,316	Software	35,860	45,230	35,360
24,683	Development of Orchard	27,560	17,560	18,000
186,424	Repairs and Maintenance	159,280	196,070	215,310
0	Rental and Operational Leases	5,600	0	0
0	Materials	0	0	0
1,000	Stationery	0	0	0
5,932	Insurance	5,980	6,570	6,730
Expenses				
372	Staff Subsistence	790	790	810
5,172	Seminars and Courses	4,550	2,550	5,690
Grants and Subscriptions				
2,321	Subscriptions to Professional Bodies	1,300	3,300	3,380
Agency and Contracted Services				
1,170,703	External Contractors	698,080	638,080	654,000
Capital Financing Costs				
691,805	Capital Charges	720,550	512,790	568,270
Income				
0	Government Grants	0	0	0
0	Other	0	0	0
<b><u>2,868,238</u></b>	<b>TOTAL NET EXPENDITURE</b>	<b><u>2,523,070</u></b>	<b><u>2,301,900</u></b>	<b><u>2,389,370</u></b>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>PLANNING &amp; SUSTAINABLE COMMUNITIES</b>				
<b>EXPENDITURE</b>				
	Employees			
2,304,019	Salaries	2,596,680	2,567,820	2,754,990
28,399	Appointment of New Staff	23,850	16,220	22,670
18,856	Agency Staff	4,720	6,280	2,680
6,624	Training	9,540	6,840	9,120
150	Other	500	130	0
	Premises			
0	Garage Rents	0	0	0
	Transport Related Expenses			
100,937	Car Allowances	122,840	114,110	126,530
	Supplies and Services			
8,893	Equipment, Furniture and Materials	10,890	5,810	8,660
326	Clothing and Laundry	30	300	30
7,220	Printing, Stationery and Office Exps	5,750	6,160	5,930
1,246	Books and Manuals	1,000	950	830
0	Legal	0	0	0
	Services			
23,360	Professional and Consultancy	0	34,430	8,250
45,798	Data Capture	32,540	62,220	29,950
0	Other	0	0	0
	Communications and Computing			
21,784	Postage	26,160	25,950	25,320
2,036	Telephones	3,390	1,870	1,530
0	Purchase of Equipment	110	110	110
0	Software	0	(350)	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	50	50
	Expenses			
1,097	Staff Subsistence	1,420	990	1,290
5,200	Seminars and Courses	11,080	8,980	9,050
	Grants and Subscriptions			
6,431	Subscriptions to Professional Bodies	8,100	8,100	8,290
	Miscellaneous			
5,873	Other	3,140	2,630	2,870
	Capital Financing Costs			
269	Capital Charges	0	0	0
	Income			
(47,876)	Other	(134,030)	(24,680)	(50,280)
<b><u>2,540,642</u></b>	<b>TOTAL NET EXPENDITURE</b>	<b><u>2,727,710</u></b>	<b><u>2,844,920</u></b>	<b><u>2,967,870</u></b>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>AFFORDABLE HOMES</b>				
<b>EXPENDITURE</b>				
Employees				
2,216,864	Salaries	2,209,190	2,069,450	2,248,110
24,388	Appointment of New Staff	1,200	34,750	8,850
92,572	Agency Staff	40,500	54,800	21,200
183	Training	1,150	0	0
9,863	Other	0	0	0
Premises Related Expenses				
0	Garage Rents	260	320	330
0	Other	0	0	0
Transport Related Expenses				
122,773	Car Allowances	118,120	115,870	120,390
Supplies and Services				
898	Equipment, Furniture and Materials	3,800	2,580	2,700
874	Clothing and Laundry	900	750	900
5,590	Printing, Stationery and Office Exps	7,280	9,150	8,430
356	Books and Manuals	600	750	950
736	Bank Charges	530	950	1,050
Services				
53,554	Professional & Consultancy	15,550	19,480	15,050
0	Data Capture	0	0	0
0	Other	0	0	0
Communications and Computing				
22,085	Postage	23,900	19,900	22,000
7,298	Telephones	11,270	9,810	8,070
1,524	Purchase of Equipment	2,600	6,390	2,350
375	Software	10,800	800	800
192	Repairs and Maintenance	1,000	1,000	1,000
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
1,330	Staff Subsistence	2,400	2,080	2,220
10,179	Seminars and Courses	11,760	16,370	20,520
Grants and Subscriptions				
5,689	Subscriptions to Professional Bodies	6,440	6,070	6,140
Miscellaneous				
2,892	Other	10,800	20,410	22,420
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Government Grants	0	0	0
(12,406)	Other	(46,560)	(44,200)	(74,410)
<b><u>2,567,809</u></b>	<b>TOTAL NET EXPENDITURE</b>	<b><u>2,433,490</u></b>	<b><u>2,347,480</u></b>	<b><u>2,439,070</u></b>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
<b>HEALTH AND ENVIRONMENTAL SERVICES</b>				
<b>EXPENDITURE</b>				
Employees				
1,484,339	Salaries	1,649,810	1,569,240	1,764,370
21,181	Appointment of New Staff	16,900	10,620	12,200
6,955	Agency Staff	14,820	26,240	15,190
9,195	Training	9,350	9,350	9,590
114	Other	260	260	270
Premises Related Expenses				
0	Garage Rents	0	0	0
0	Other	0	0	0
Transport Related Expenses				
90,249	Car Allowances	99,120	97,790	108,540
Supplies and Services				
2,705	Equipment ,Furniture and Materials	7,690	27,990	7,830
1,370	Clothing and Laundry	1,370	1,370	1,400
2,764	Printing, Stationery and Office Exps	2,970	2,970	3,030
4,591	Books and Manuals	4,250	4,230	4,300
545	Legal	0	24,300	0
0	Bank Charges	0	0	0
Services				
7,759	Professional & Consultancy	18,590	15,450	7,450
0	Data Capture	0	0	0
16,350	Other	14,860	14,500	26,480
Communications and Computing				
7,771	Postage	8,430	8,430	8,610
6,385	Telephones	7,650	6,950	6,180
3,407	Purchase of Equipment	3,470	3,000	3,080
4,116	Software	2,300	1,060	1,050
13,980	Repairs and Maintenance	11,540	3,740	0
0	Materials	0	0	0
740	Stationery	510	0	0
3,282	Insurance	3,310	3,020	3,030
Expenses				
1,320	Staff Subsistence	2,530	2,530	2,600
14,468	Seminars and Courses	19,420	14,760	19,560
Grants and Subscriptions				
6,498	Subscriptions to Professional Bodies	4,730	6,240	6,400
Miscellaneous				
405	Other	770	770	730
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Government Grants	0	0	0
0	Other	(230)	(480)	(230)
<b><u>1,710,489</u></b>	<b>TOTAL NET EXPENDITURE</b>	<b><u>1,904,420</u></b>	<b><u>1,854,330</u></b>	<b><u>2,011,660</u></b>

## CAPITAL PROGRAMME

### Staffing and Central Overhead Accounts

	Notes	Actual 2005/06 £	Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £	Estimate 2008/09 £	Estimate 2009/10 £
<b>CAPITAL EXPENDITURE</b>							
<b>Resources and Staffing Portfolio</b>							
Administrative Buildings							
	1	20,124	0	323,220	0	0	0
		18,860	0	0	0	0	0
<b>Information and Customer Services Portfolio</b>							
Finance and Resources Department							
	2	386,131	603,750	835,850	125,000	75,000	875,000
<b>TOTAL CAPITAL EXPENDITURE</b>		<u>425,115</u>	<u>603,750</u>	<u>1,159,070</u>	<u>125,000</u>	<u>75,000</u>	<u>875,000</u>
<b>FINANCED BY:</b>							
		49,975	511,500	1,066,820	125,000	75,000	875,000
		375,140	92,250	92,250	0	0	0
		0	0	0	0	0	0
<b>TOTAL FINANCING</b>		<u>425,115</u>	<u>603,750</u>	<u>1,159,070</u>	<u>125,000</u>	<u>75,000</u>	<u>875,000</u>

Memorandum Note :

#### REVISED ESTIMATE COMPARISON WITH ORIGINAL ESTIMATE:

by adjusting for funding and other factors

Figures as above	603,750	1,159,070
Less ICT expenditure funded from grant	(92,250)	(92,250)

Authorisation to exceed Original Estimates in 2006/07:

Rollovers from 2005/06 -

ICT Development (inc. Contact Centre)	300,000
New Cambourne Offices	323,220

<b>COMPARISON OF ORIGINAL AND REVISED ESTIMATE</b>	<u>1,134,720</u>	<u>1,066,820</u>
after adjustment for funding and other factors	reduction of :	67,900

Notes:

- 1 The 2006/07 revised estimate in respect of the new Cambourne offices is the authorised rollover from 2005/06.
- 2 The 2006/07 revised estimate in respect of ICT is the original estimate and the authorised rollover from 2005/06 less savings of £67,900. These savings were mainly in respect of the Contact Centre.
- 3 The memorandum note shows the effect of the rollovers on the original estimate and confirms that the revised estimate is well within the adjusted original estimate.